# BIRCHWOOD COMMUNITY ACADEMY TRUST (A COMPANY LIMITED BY GUARANTEE)

# TRUSTEES' REPORT AND AUDITED ACCOUNTS FOR THE YEAR ENDED 31 AUGUST 2017

# **Haines Watts**

Chartered Accountants & Registered Auditors
Bridge House
157A Ashley Road
Hale
Altrincham
Cheshire
WA14 2UT

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#### REFERENCE AND ADMINISTRATIVE DETAILS

Members A Atherton A Paton

D Ost

B Evans (resigned 26 April 2017)

C Burrows

R Panting (reappointed 26 April 2017)

Trustees A Atherton (chair)

C Burrows

A Paton (vice chair)

D Ost

B Evans (resigned 26 April 2017)

R Panting

P Taylor (reappointed 1 November 2016)

M Proctor A Lindsay N Reeves J Whalley C Doherty

M Bryan (headteacher and accounting officer)
J Wilson (staff trustee, reappointed 1 January 2017)

G Hughes (resigned 18 November 2016) L Gilchrist (resigned 12 December 2016) T Lynskey (resigned 13 December 2016)

Clerk to the corporation G Clawson

Company secretary J Calderbank

Senior leadership team:

Headteacher M Bryan

Deputy headteacher J Burnham

Deputy headteacher L MacLaren

Assistant headteacher J Roscow

Assistant headteacher R Grimmer

School business manager A O'Reilly

Director of facilities and health and safety R Johnson

Company name Birchwood Community Academy Trust

Principal and registered office Brock Road, Birchwood, Warrington,

Cheshire, WA3 7PT

Company registration number 08426967 (England and Wales)

Independent auditor Haines Watts

Bridge House, Ashley Road, Hale

Altrincham WA14 2UT

Bankers Lloyds Bank Pic

1 Horsemarket Street Warrington WA1 1TP

Solicitors Browne Jacobson LLP

Ground Floor, 3 Piccadilly Place

Manchester M1 3BN

#### TRUSTEES' REPORT

#### FOR THE YEAR ENDED 31 AUGUST 2017

The trustees present their annual report together with the financial statements and auditor's report of the charitable company for the period from 1 September 2016 to 31 August 2017. The annual report serves the purposes of both a trustees' report, and a directors' report under company law.

The trust operates an academy for pupils aged 11 to 19 serving a catchment area in Birchwood in East Warrington. It has a pupil capacity of 1,225 and had a roll of 1,030 in the academy census on 5 October 2017.

# Structure, governance and management

#### Constitution

The academy trust is a company limited by guarantee and an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the academy trust. The trustees of Birchwood Community Academy Trust are also the directors of the charitable company for the purposes of company law. The charitable company is known as Birchwood Community Academy Trust.

Details of the trustees who served during the year are included in the reference and administrative details on page 1

#### Members' liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

#### Trustees' indemnities

Subject to the provision of the Companies Act 2006, every trustee or other officer of the academy trust shall be indemnified out of the assets of the academy trust against liability incurred by them in that capacity in defending any proceedings, whether civil or criminal, in which judgement is given in favour or in which they are acquitted or in connection with any application in which relief is granted to them by the court from liability for negligence, default, breach of duty or breach of trust in relation to the affairs of the academy trust. The academy is a member of the Department for Education's risk protection arrangements (RPA), an alternative to commercial insurance where UK government funds cover losses that arise. The scheme protects trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business, and provides cover up to £10,000,000. It is not possible to quantify the trustees' and officers' indemnity element from the overall costs of the RPA scheme.

#### Method of recruitment and appointment or election of trustees

The management of the academy trust is the responsibility of the trustees who are elected and co-opted under the terms set out in the articles of association.

The trustees are directors of the charitable company for the purposes of the Companies Act 2006 and trustees for the purposes of charities legislation. Trustees are appointed by members. The trustees may appoint up to three copted trustees and six community trustees. Trustees are appointed as and when vacancies occur or when individuals with the skills required are identified.

Parent trustees shall be elected by parents of the registered learners and students at the academy trust, using the procedures set out in the articles of association. The Secretary of State retains the power to appoint additional trustees.

The term of office for any trustee shall be four periods (one period being a school year) save that this time limit shall not apply to the headteacher. Subject to remaining eligible to be a particular type of trustee any trustee may be reappointed or re-elected.

#### Policies and procedures adopted for the induction and training of trustees

Training and induction for new trustees is given on an individual basis and includes one to one meetings with key staff and trustees, visits to the school and a Governors' Handbook.

Where necessary induction will include training on educational, legal and financial matters. All new trustees are provided with copies of key documents, such as articles of association, policies, procedures, accounts, budgets, plans and other documents they need to undertake their role as trustees.

## TRUSTEES' REPORT (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2017

#### Organisational structure

The academy trust began trading on 1 July 2013 (having been incorporated on 4 March 2013) and has developed a governance and management structure deemed appropriate to the academy trust's constitution and objects. The academy trust's organisational structure consists of four levels: the trustees, the senior leadership team (SLT), heads of department and subject leaders. The trustees are responsible for setting general policy, adopting an annual plan and budget, monitoring financial and operational performance and making strategic decisions about the direction of the academy trust, approving major items of expenditure and making senior staff appointments.

During the course of the period to 31 August 2017 the full board of trustees met four times. The board of trustees operates a committee structure reporting to the main board of trustees. All committees have approved terms of reference. The structure of the committees was changed by trustees in July 2016. There are five committees:

- Executive which comprises the chairs of other committees.
- Finance and Resources which monitors finance, staff pay, human resources, facilities and health and safety.
- Pay which reviews senior leaders' performance and pay and teachers' appraisal and salaries.
- Policy which reviews policies in all areas of the trust's operations.
- Headteacher appraisal which reviews the performance of the headteacher.

Prior to the review of the committee structure there were four committees:

- Executive which comprises the chairs of other committees.
- Standards which reviews the curriculum, performance and improvement.
- Finance and Facilities which monitors finance, facilities and health and safety.
- Personnel which reviews staff pay and human resources policies.

The trustees have approved a scheme of financial and decision making delegation which clearly sets out the level of authority delegated to the headteacher and members of the senior leadership team.

The accounting officer is Moira Bryan (headteacher). The senior leadership team is responsible for developing and implementing the academy trust's plans that seek to deliver the best outcomes for its learners and students within the agreed budget and scheme of delegation approved by trustees. The members of the senior leadership team are set out on page 1. The chief financial officer is Alan O'Reilly (school business manager). The heads of department and subject leaders are responsible for the day to day delivery of teaching and learning of the academy trust, in particular the teaching staff, learners and students.

## Arrangements for setting pay and remuneration of key management personnel

Arrangements for setting the pay and remuneration of the academy's key management personnel are reviewed by the personnel committee and approved by the full board of trustees. The academy follows the pay arrangements for maintained schools in England and Wales for teachers and support staff. The academy's teachers' pay policy is based on the national agreed pay scale as outlined in the School Teachers Pay and Conditions Document. The academy adheres to Local Government pay arrangements for support staff and follows the Local Government pay spine.

#### Related parties and other connected charities and organisations

The academy works within the local authority of Warrington and as such has close links with Warrington Borough Council. The academy has connected party relationships with LiveWire, a charitable trust which delivers leisure, library and lifestyle services in Warrington, to improve health and wellbeing outcomes for the local community including our learners, students and their families. The academy also has connected party relationships with 5 local primary schools through a strategic working group called Warrington East Strategic Partnership, which aims to maximise progress and attainment for all children and young people in schools and to support the welfare of families.

# TRUSTEES' REPORT (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2017

#### Objectives and activities

Objects and aims

The principal object and activity of the charitable company is set out in the articles of association. In summary it is to advance for the public benefit, education in the United Kingdom by establishing, maintaining, carrying on, managing and developing a school offering a broad and balanced curriculum. In addition the academy trust aims to improve teaching and learning on a wider basis across school communities through partnership arrangements.

In accordance with the articles of association, the academy trust has adopted a Funding Agreement approved by the Secretary of State for Education. The Funding Agreement specifies, among other things, the basis for admitting learners and students to the academy trust, the catchment area from which the students are drawn, and that the curriculum should comply with the substance of the National Curriculum.

Objectives, strategies and activities

The academy has established a school improvement plan which is reviewed on an ongoing basis. School priorities for the period from 1 September 2016 to 31 August 2017 were:

1. To create a learning culture that is aspirational, has high expectations and celebrates success.

2. To support all learners and students so that they make expected progress or better with an emphasis on learners who are more able, learners entitled to pupil premium and learners with SEND.

3. To improve the attendance and behaviour of learners and students creating a climate of mutual respect and tolerance.

Public benefit

In setting the academy trust's objectives and planning activities the trustees confirm that they have complied with their duty to have due regard to the Charity Commission's general guidance on public benefit. There is a wide range of extra-curricular activities, educational trips and foreign trips offered and undertaken by learners and students.

#### Strategic report

#### Achievements and performance

Key Stage 4 achievement and performance

The 2017 results at key stage 4 are shown in the table below. There were 200 learners in Year 11 in 2017.

New key performance measures	2017	2016
Progress 8	-0.27	-0.15
Attainment 8	43.1	50.9
Grade 5 or above in English and Maths	35%	n/a
Achieving EBacc at grade 5/C or above	25	n/a
Staying in education or entering employment	98%	100%

Key Stage 5 achievement and performance

76 students completed Year 13 in 2017 at Birchwood College. The composition of the cohort was 9 students taking straight A-level subjects, 18 taking straight BTEC courses and 49 taking a combination of the two. Overall, 71% of students either achieved or exceeded their target in 2017 compared to 83% in 2016. The same measure for BTECs was 85% in 2017 compared to 98% in 2016. In A Levels this figure was 36% in 2017 compared to 62% in 2016.

## TRUSTEES' REPORT (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2017

#### Key Stage 5 destinations

All students were encouraged to complete a UCAS application form during the academic year. 89% of students who applied to university achieved the grades required for their first choice. A further 7% achieved their reserve choice. The destinations of Year 13 students in 2017 were:

Destinations	2017	2016
University	62%	78%
Apprenticeship	12%	10%
Other employment	26%	10%
Moving abroad	_	2%

#### Key performance indicators

#### Financial

The academy complies with all of the terms and conditions of its funding agreement.

#### Ofsted

The academy received an Ofsted section 5 inspection on 4 and 5 May 2016 and received a Requires Improvement grade for overall effectiveness. The grades for other areas were:

Overall effectiveness	Requires improvement
Effectiveness of leadership and management	Requires improvement
Quality of teaching, learning and assessment	Requires improvement
Personal development, behaviour and welfare	Requires improvement
Outcomes for pupils	Requires improvement
16 to 19 study programmes	Good

Since the inspection above the academy has received a very positive HMI monitoring visit in March 2017 and is anticipating another Ofsted section 5 inspection during 2018.

#### Attendance

The attendance of learners and students was 94.5% compared to 94.6% in the previous year.

#### Going concern

After making appropriate enquiries, the board of trustees has a reasonable expectation that the academy trust has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

#### Financial review

The financial statements covering the year from 1 September 2016 to 31 August 2017 show an increase in total funds of £86,000 in the period from £8,716,000 at 31 August 2016 to £8,802,000 at 31 August 2017. This movement comprised a £536,000 decrease in the academy's share of the Cheshire Pension Fund deficit and revenue expenditure on restructuring costs from a designated reserve of £104,000.

Tangible fixed asset additions during the year amounted to £157,000 (2016: £213,000). The £7,000 land and buildings addition was the final retention invoice for the main building external entrance costs that were capitalised in the prior period. The £45,000 of fixtures and fittings assets that were capitalised in the year related to the refurbishment of classrooms and dining room furniture. £105,000 of computer equipment costs were capitalised in the year which related to the ICT strategy masterplan and £47,000 that was spent on computers/laptops.

#### TRUSTEES' REPORT (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2017

A £199,000 cash outflow (2016: £56,000) from operating activities was to be expected. The majority of the academy's income is obtained from the Education and Skills Funding Agency (ESFA) in the form of recurrent grants, the use of which is restricted to particular purposes. The grants received from the ESFA during the year ended 31 August 2017 and associated expenditure are shown as restricted funds in the statement of financial activities.

The academy's share of the Cheshire Pension Fund's deficit was £1,393,000 (2016: £1,929,000). This pension scheme is provided for support staff and it should be noted that this does not present a liquidity problem for the academy. Employer contributions to the scheme are set as part of the triennial review which is currently underway.

Reserves policy

The trustees review the level of reserves held by the academy annually. This review encompasses the nature of income and expenditure streams, the need to match income with commitments and the nature of reserves. The trustees have determined that the appropriate level of reserves held as cash should be a minimum of £400,000. The reason for this is to provide sufficient working capital to cover one month of payroll costs. The academy's reserves held as cash on 31 August 2017 is £434,000 (2016: £765,000).

Total funds at 31 August 2017 were £8,802,000 (2016: £8,716,000). This was comprised of fixed asset restricted funds of £9,945,000 (2016: £10,062,000), restricted general funds of £nil (2016: £47,000), school funds of £18,000 (2016: £69,000), and unrestricted general funds of £232,000 (2016: £467,000).

A transfer of £133,000 has been made during the year to reflect the purchase of fixed assets for which no capital grants were received.

Investment policy

Investments are made only in accordance with the written procedures approved by trustees.

Principal risks and uncertainties

The academy has financial regulations and has established a risk register which is monitored and updated by the finance and facilities committee regularly. The principal risks faced by the academy are:

- 1. Recruitment of Year 7 learners is poor due to increased local competition and/or poor academic performance at the academy. The measures in place to mitigate the risk are:
  - School improvement plan
  - Programme of marketing of the school to Year 5 and 6 pupils and parents
  - Monitoring local demographics
- 2. Recruitment of Year 12 students is poor due to local competition and/or poor academy performance. The measures in place to mitigate the risk are:
  - School improvement plan
  - Programme of marketing of the school to Year 11 learners and parents
  - Monitoring local demographics and targeting key areas
- 3. The academy fails to achieve sufficient savings required to ensure long term financial viability. The measures in place to mitigate the risk are:
  - Curriculum planning
  - Engagement of professional legal and human resources advice
  - Financial planning, budgeting and regular monitoring

Plans for future periods

The academy's school improvement plan for 2017/18 sets out five school priorities for the future:

- Improve the effectiveness of leadership and management
- Improve the quality of teaching, learning and assessment
- Improve learners' personal development, behaviour and welfare
- Improve outcomes for 11-16 pupils
- Improve the effectiveness of 16 to 19 study programmes

# TRUSTEES' REPORT (CONTINUED)

## FOR THE YEAR ENDED 31 AUGUST 2017

#### **Auditors**

Insofar as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

A Atherton

Chair of trustees

#### **GOVERNANCE STATEMENT**

#### FOR THE YEAR ENDED 31 AUGUST 2017

#### Scope of responsibility

As trustees we acknowledge we have overall responsibility for ensuring that Birchwood Community Academy Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The board of trustees has delegated the day-to-day responsibility to the headteacher, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Birchwood Community Academy Trust and the Secretary of State for Education. They are also responsible for reporting to the board of trustees any material weaknesses or breakdowns in internal control.

#### Governance

The information on governance included here supplements that described in the trustees' report and in the statement of trustees' responsibilities. The board of trustees has formally met three times during the year. Attendance during the year at governors' meetings was as follows:

Trustee	Full Governing Body		Standards		Pay		Finance and Resources		Total	
	Attended	Possible	Attended	Possible	Attended	Possible	Attended	Possible	Attended	Possible
A Atherton	3	3	9	10	2	2	5	8	19	23
C Burrows	3	3	7	10			5	8	15	21
A Paton	3	3	9	10	2	2	8	8	22	23
D Ost	3	3	6	10	2	2	3	6	14	21
B Evans										
R Panting	3	3	8	10	1	2	7	8	19	23
P Taylor	1	3					7	8	8	11
M Proctor	3	3			1	2	4	6	8	11
A Lindsay	2	3	5	5			7	8	14	16
N Reeves	3	3					6	6	9	9
J Whalley	0	3	6	10					6	13
C Doherty	0	3	7	10					7	13
M Bryan	3	3	10	10	2	2	8	8	23	23
J Wilson	2	2					6	6	8	8

The finance and facilities committee was a sub-committee of the main board of trustees between 1 September 2016 and 31 December 2016. Its purpose was to consider the key aspects of the financial management of the academy trust and to review the audit arrangements operating at the academy. Between 1 September 2016 and 31 December 2016 the committee met twice. For ease of reference, attendance at meetings is included under the Finance and Resources Committee heading above.

The finance and resources committee is a sub-committee of the main board of trustees which was established to consider the key aspects of the financial management and human resources and to review the audit arrangements operating at the academy. Between 1 January 2017 and 31 August 2017 the committee met six times.

The academy is committed to exhibiting best practice in all aspects of corporate governance.

Trustees have arrangements for self-evaluation which ensure the skills and experience of the board of trustees match the requirements of the academy trust.

## **GOVERNANCE STATEMENT (CONTINUED)**

#### FOR THE YEAR ENDED 31 AUGUST 2017

#### Review of value for money

As accounting officer the headteacher has responsibility for ensuring that the academy trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The accounting officer considers how the trust's use of its resources has provided good value for money during each academic year, and reports to the board of trustees where value for money can be improved, including the use of benchmarking data where appropriate.

The accounting officer for the academy trust has delivered improved value for money during the year by:

#### 1. Supporting more students to achieve their potential:

The academic performance in 2017 is testament to the hard work of learners, students and staff. It also demonstrates the impact of the academy's curriculum planning and its appropriateness to the learners and students attending the academy. The curriculum is broad and balanced and caters for the individual needs of learners and students. The academy also invests in offsite alternative provision for a small number of learners with social, emotional and behavioural difficulties.

#### 2. Restructuring of teaching and support staff areas:

A restructure of non-teaching staff was completed on 31 December 2016 which will generate savings of at least £93,000 per annum. A restructure of teaching staff was completed on 31 August 2017 which will generate savings of at least £159,000 per annum.

#### 3. Improved governance and oversight of academy finances:

The trustees are committed to ensuring that oversight and scrutiny of the academy's financial management is robust. The finance and facilities committee met three times during the year to fulfil its responsibilities. It was replaced with the finance and resources committee which met five times to fulfil its responsibilities. The committee has clear terms of reference which are reviewed annually. The committee receives updated information on income and expenditure for the year at each meeting. The committee also regularly reviews key financial policies and procedures and also oversees the academy's audit arrangements.

## 4. More effective and efficient use of resources:

The academy takes a prudent approach to expenditure. The academy spends 81% of its budget on staff costs. The staffing structure is reviewed annually as part of the budget setting process to ensure it is fit for purpose and can adapt and respond to support the successful attainment of the school improvement plan.

Staff are deployed to provide best value for money. The academy's pay policy and appraisal policy recognise and reward staff appropriately for their contribution to the academy during the year. The academy payroll is maintained by Strictly Education Limited, and detailed monthly checks are carried out to ensure payments to staff are timely and accurate.

The academy's financial regulations are followed by staff and set out procedures for the main areas of financial management, such as ordering and payments, payroll, cash and banking and fixed assets. The regulations also set out the responsibilities for staff including the headteacher, school business manager, the responsible officer, budget holders and others. All purchasing decisions are made following the principles of value for money.

Purchases over £10,000 require three written quotes and the award of contracts over £50,000 is subject to open and competitive tendering. Tendering procedures are included in the financial regulations.

#### 5. Growing income generated by letting facilities:

The academy generates income through letting its facilities to the local community. As well as generating income this provides a valuable resource for the local community. In 2016/17 the academy generated £55,000 in lettings income (2015/16; £67,000).

# **GOVERNANCE STATEMENT (CONTINUED)**

# FOR THE YEAR ENDED 31 AUGUST 2017

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can, therefore, only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of academy trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Birchwood Community Academy Trust for the period 1 September 2016 to 31 August 2017 and up to the date of approval of the annual report and financial statements.

Capacity to handle risk

The board of trustees has reviewed the key risks to which the academy trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of trustees is of the view that there is a formal on-going process for identifying, evaluating and managing the academy trust's significant risks that has been in place for the period 1 September 2016 to 31 August 2017 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the board of trustees.

The risk and control framework

The academy trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the board of trustees;
- regular reviews by the finance and general purposes committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;

setting targets to measure financial and other performance;

- clearly defined purchasing (asset purchase or capital investment) guidelines;
- delegation of authority and segregation of duties; and

identification and management of risks.

The board of trustees has considered the need for a specific internal audit function and has decided to allocate this role to the responsible officer for the period.

The responsible officer's role includes giving advice on financial matters and performing a range of checks on the academy trust's financial systems. In particular the checks carried out in the current period included:

- testing of payroll systems
- testing of purchase systems
- testing of control account/bank reconciliations

On a quarterly basis, the responsible officer reports to the board of trustees, through the finance and facilities committee on the operation of the systems of control and on the discharge of the board of trustees' financial responsibilities.

**Review of effectiveness** 

As accounting officer the headteacher has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the responsible officer;
- the work of the external auditor: and
- the work of the executive managers within the academy trust who have responsibility for the development and maintenance of the internal control framework.

# **GOVERNANCE STATEMENT (CONTINUED)**

## FOR THE YEAR ENDED 31 AUGUST 2017

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the finance and facilities committee and will plan to address weaknesses and ensure continuous improvement of the system is in place.

A Atherton Chair of trustees M Bryan
Accounting officer

# STATEMENT OF REGULARITY, PROPRIETY AND COMPLIANCE

# FOR THE YEAR ENDED 31 AUGUST 2017

As accounting officer of Birchwood Community Academy Trust I have considered my responsibility to notify the academy trust board of trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with ESFA terms and conditions of funding, under the funding agreement in place between the academy trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2016.

I confirm that I and the academy trust's board of trustees are able to identify any material irregular or improper use of funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academies Financial Handbook 2016.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of trustees and ESFA.

M Bryan

Accounting officer

Dated: 4/12/17....

#### STATEMENT OF TRUSTEES' RESPONSIBILITIES

#### FOR THE YEAR ENDED 31 AUGUST 2017

The trustees (who also act as governors for Birchwood Community Academy Trust and are also the directors of Birchwood Community Academy Trust for the purposes of company law) are responsible for preparing the Trustees' Report and the accounts in accordance with the Annual Accounts Direction issued by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare accounts for each financial year. Under company law the trustees must not approve the accounts unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period.

In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform to the requirements both of propriety and of good financial management. They are also responsible for ensuring that grants received from ESFA/DfE have been applied for the purposes intended.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of accounts may differ from legislation in other jurisdictions.

A Atherton

Chair of trustees

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF BIRCHWOOD COMMUNITY ACADEMY TRUST

#### FOR THE YEAR ENDED 31 AUGUST 2017

#### Opinion

We have audited the accounts of Birchwood Community Academy Trust for the year ended 31 August 2017 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the accounts, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice), the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017 issued by the Education and Skills Funding Agency.

#### In our opinion the accounts:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2017 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the accounts' section of our report. We are independent of the academy trust in accordance with the ethical requirements that are relevant to our audit of the accounts in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you were:

- the trustees' use of the going concern basis of accounting in the preparation of the accounts is not appropriate; or
- the trustees have not disclosed in the accounts any identified material uncertainties that may cast significant doubt about the academy trust's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the accounts are authorised for issue.

#### Other information

The other information comprises the information included in the annual report, other than the accounts and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the accounts does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the accounts, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the accounts or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the accounts or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

# Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the trustees' report including the incorporated strategic report for the financial year for which the accounts are prepared is consistent with the accounts; and
- the trustees' report including the incorporated strategic report have been prepared in accordance with applicable legal requirements.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF BIRCHWOOD COMMUNITY ACADEMY TRUST (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2017

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the academy trust and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report, including the incorporated strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the accounts are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees are responsible for the preparation of the accounts and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of accounts that are free from material misstatement, whether due to fraud or error.

In preparing the accounts, the trustees are responsible for assessing the academy trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these accounts.

A further description of our responsibilities for the audit of the accounts is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

John Whittick BSc FCA (Senior Statutory Auditor)

for and on behalf of

**Haines Watts** 

**Chartered Accountants** 

**Statutory Auditor** 

Bridge House

Ashley Road

Hale

Altrincham

**WA14 2UT** 

# INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO BIRCHWOOD COMMUNITY ACADEMY TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2017

In accordance with the terms of our engagement letter dated 21 July 2016 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2016 to 2017, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Birchwood Community Academy Trust during the period 1 September 2016 to 31 August 2017 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Birchwood Community Academy Trust and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the Birchwood Community Academy Trust and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Birchwood Community Academy Trust and ESFA, for our work, for this report, or for the conclusion we have formed.

# Respective responsibilities of Birchwood Community Academy Trust's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of Birchwood Community Academy Trust's funding agreement with the Secretary of State for Education dated 27 June 2013 and the Academies Financial Handbook, extant from 1 September 2016, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance, and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2016 to 2017. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2016 to 31 August 2017 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

#### Approach

We conducted our engagement in accordance with the Academies Accounts Direction 2016 to 2017 issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure.

# INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO BIRCHWOOD COMMUNITY ACADEMY TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2017

The work undertaken to draw to our conclusion includes:

- We have confirmed that the activities conform to the academy trust's framework of authorities. As identified by review of minutes, management accounts, discussion with the accounting officer and other key management personnel.
- We have carried out an analytical review as part of the consideration of whether general activities of the academy trust are within the academy trust's framework of authorities.
- We have considered the evidence supporting the accounting officer's statement on regularity, propriety and compliance and have evaluated the general control environment of the academy trust and extended the procedures required for financial statements to include regularity.
- We have assessed and tested a sample of the specific control activities over regularity of a particular activity. In performing sample testing of expenditure, we have considered whether the activity is permissible within the academy trust's framework of authorities. We confirm that each item tested has been appropriately authorised in accordance with the academy trust's delegated authorities and that the internal delegations have been approved by the governing body, and conform to the limits set by the Department for Education.
- Formal representations have been obtained from the governing body and the accounting officer acknowledging their responsibilities including disclosing all non-compliance with laws and regulations specific to the authorising framework, access to accounting records, provision of information and explanations, and other matters where direct evidence is not available.
- In performing sample testing of expenditure, we have reviewed against specific terms of grant funding within the funding agreement. We have reviewed the list of suppliers and have considered whether supplies are from related parties and have reviewed minutes for evidence of declaration of interest, and whether or not there was involvement in the decision to order from this supplier.
- We have performed sample testing of other income and tested whether activities are permitted within the academy trust's charitable objects.

#### Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2016 to 31 August 2017 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

**Haines Watts** 

**Reporting Accountant** 

Dated: 411/17

# STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT AND STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

# FOR THE YEAR ENDED 31 AUGUST 2017

		Unrestricted Funds		icted funds: Fixed asset	Total 2017	Total 2016
	Notes	£000	£000	£000	£000	£000
Income and endowments from:						
Donations and capital grants Charitable activities:	2	-	-	23	23	30
- Funding for educational operations	3	-	5,491	-	5,491	5,641
Other trading activities	4	405	-	-	405	432
Investments	5	2			2	<u> </u>
Total income and endowments		407	5,491	23	5,921	6,108
Expenditure on:						
Raising funds	6	215	-	-	215	222
Charitable activities:						
- Educational operations	7	246	5,805	273	6,324	6,266
Total expenditure	6	461	5,805	273	6,539	6,488
Net expenditure		(54)	(314)	(250)	(618)	(380)
Transfers between funds		(181)	48	133	-	
Other recognised gains and losses Actuarial gains/(losses) on defined			<b></b>		704	(004)
benefit pension schemes	16		704		704	(821)
Net movement in funds		(235)	438	(117)	86	(1,201)
Reconciliation of funds						
Total funds brought forward		467 ———	(1,813) ———	10,062	8,716 ———	9,917
Total funds carried forward		232	(1,375)	9,945	8,802	8,716

## **BALANCE SHEET**

# AS AT 31 AUGUST 2017

	Mada	201		201	
Fixed assets	Notes	£000	£000	£000	£000
Tangible assets	11		9,945		10,062
Current assets					
Debtors	12	66		94	
Cash at bank and in hand		434		765	
		500		859	
Current liabilities Creditors: amounts falling due within one					
year	13	(250)		(276)	
Net current assets			250		583
Net assets excluding pension liability			10,195		10,645
Defined benefit pension liability	16		(1,393)		(1,929)
Net assets			8,802		8,716
Funds of the academy trust:			<del></del>		<u>*************************************</u>
Restricted funds	15				
Fixed asset funds			9,945		10,062
- Restricted income funds			18		116
- Pension reserve			(1,393)		(1,929)
Total restricted funds			8,570		8,249
Jnrestricted income funds	15		232		467
Total funds			8,802		8,716

A Atherton Chair of trustees

Company Number 08426967

# STATEMENT OF CASH FLOWS

# FOR THE YEAR ENDED 31 AUGUST 2017

		2017		2016	
	Notes	£000	£000	£000	£000
Cash flows from operating activities					
Net cash used in operating activities	19		(199)		(56)
Cash flows from investing activities					
Dividends, interest and rents from investr	nents	2		5	
Capital grants from DfE and ESFA		23		23	
Payments to acquire tangible fixed assets	3	(157)		(213)	
			(132)		(185)
Change in cash and cash equivalents	in the				
reporting period			(331)		(241)
Cash and cash equivalents at 1 Septemb	er 2016		765		1,006
Cash and cash equivalents at 31 Augu	st 2017		434		765

#### NOTES TO THE FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED 31 AUGUST 2017

#### 1 Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

#### 1.1 Basis of preparation

The accounts of the academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2016 to 2017 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

Birchwood Community Academy Trust meets the definition of a public benefit entity under FRS 102.

#### 1.2 Going concern

The trustees assess whether the use of going concern is appropriate, i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charitable company to continue as a going concern. The trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the accounts and have concluded that the academy trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the academy trust's ability to continue as a going concern. Thus they continue to adopt the going concern basis of accounting in preparing the accounts.

#### 1.3 Income

All incoming resources are recognised when the academy trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

#### Grants receivable

Grants are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the statement of financial activities in the period for which it is receivable, and any abatement in respect of the period is deducted from income and recognised as a liability.

#### **Donations**

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

#### Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the academy trust has provided the goods or services.

#### Donated goods, facilities and services

Goods donated for resale are included at fair value, being the expected proceeds from sale less the expected costs of sale. If it is practical to assess the fair value at receipt, it is recognised in stock and 'Income from other trading activities'. Upon sale, the value of the stock is charged against 'Income from other trading activities' and the proceeds are recognised as 'Income from other trading activities'. Where it is impractical to fair value the items due to the volume of low value items they are not recognised in the financial statements until they are sold. This income is recognised within 'Income from other trading activities'.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

## FOR THE YEAR ENDED 31 AUGUST 2017

#### 1 Accounting policies

## Donated goods, facilities and services

Donated fixed assets are measured at fair value unless it is impractical to measure this reliably, in which case the cost of the item to the donor is used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the academy trust's accounting policies.

#### 1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

All resources expended are inclusive of irrecoverable VAT.

## Expenditure on raising funds

This includes all expenditure incurred by the academy trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

#### Charitable activities

These are costs incurred on the academy trust's educational operations, including support costs and costs relating to the governance of the academy trust apportioned to charitable activities.

#### 1,5 Tangible fixed assets and depreciation

Assets costing £1,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the balance sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding that require the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the statement of financial activities and carried forward in the balance sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the statement of financial activities so as to reduce the fund over the useful economic life of the related asset on a basis consistent with the academy trust's depreciation policy. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than long leasehold land, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Long leasehold buildings50 yearsComputer equipment5 yearsFixtures, fittings & equipment5 and 8 yearsMotor vehicles10 years

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2017

#### 1 Accounting policies

#### 1.6 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the academy trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods of services it must provide.

#### 1.7 Leasing and hire purchase commitments

Rentals payable under operating leases are charged on a straight line basis over the period of the lease.

#### 1.8 Taxation

The academy trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the academy trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

#### 1.9 Pensions benefits

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes and the assets are held separately from those of the academy trust.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. As stated in note 16, the TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution scheme for accounting purposes and the contributions are recognised in the period to which they relate.

The LGPS is a funded scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses. Actuarial gains and losses are recognised immediately in other recognised gains and losses.

#### 1.10 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the academy trust at the discretion of the trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder and include grants from the Education and Skills Funding Agency/Department for Education.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2017

#### 1 Accounting policies

#### 1.11 Agency arrangements

The academy trust acts as an agent in distributing 16-19 bursary funds from ESFA. Payments received from ESFA and subsequent disbursements to students are excluded from the statement of financial activities as the trust does not have control over the charitable application of the funds. The funds received and paid and any balances held are disclosed in note 18.

## 1.12 Critical accounting estimates and areas of judgement

Accounting estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

## Critical accounting estimates and assumptions

The academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 16, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 August 2017. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

#### 2 Donations and capital grants

Donations and capital grants	Unrestricted funds £000	Restricted funds £000	Total 2017 £000	Total 2016 £000
Capital grants	-	23	23	23
Other donations		<u> </u>	-	7
	-	23	23	30

The income from donations and capital grants was £23,000 (2016: £30,000) of which £0 was unrestricted (2016: £1,000), £0 was restricted (2016: £6,000) and £23,000 was restricted fixed assets (2016: £23,000).

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2017

## 3 Funding for the academy trust's educational operations

	Unrestricted funds £000	Restricted funds £000	Total 2017 £000	Total 2016 £000
DfE / ESFA grants			V-1 1 2	2000
General annual grant (GAG)		5,163	5,163	5,260
Other DfE / ESFA grants	<b>+</b>	259	259	252
			·	
	-	5,422	5,422	5,512
				<u>* · · · · · · · · · · · · · · · · · · ·</u>
Other government grants				
Local authority grants	-	69	69	129
	<del></del>	£	***************************************	
Total funding	_	5,491	5,491	5,641
• •		<del></del>	5,491	0,041

The income from funding for educational operations was £5,491,000 (2016: £5,641,000) of which £5,491,000 (2016: £5,641,000) was restricted.

The academy trust received £69,000 (2016: £129,000) from the local authority, being £59,000 (2016:£109,000) high needs funding and £10,000 (2016: £20,000) pupil premium funding. There were no unfulfilled conditions or other contingencies relating to the grants in the year.

#### 4 Other trading activities

	Unrestricted funds £000	Restricted funds £000	Total 2017 £000	Total 2016 £000
Hire of facilities Catering income Music tuition School trip income Other income	56 182 9 134 24	- - - -	56 182 9 134 24	67 167 10 127 61
	405	<u> </u>	405	432

The income from other trading activities was £405,000 (2016; £432,000) of which £405,000 was unrestricted (2016: £432,000).

#### 5 Investment income

	Unrestricted	Restricted	Total	Total
	funds	funds	2017	2016
	£000	£000	£000	£000
Short term deposits	2	-	2	5
	· · · · · · · · · · · · · · · · · · ·	-		

The income from funding for investment income was £2,000 (2016: £5,000) of which £2,000 (2016: £5,000) was unrestricted.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 AUGUST 2017

6	Expenditure					
-	•	Staff	Premises	Other	Total	Total
		costs	& equipment	costs	2017	2016
		£000	£000	£000	£000	£000
	Academy's educational operations					
	- Direct costs	4,104	245	545	4,894	4,976
	- Allocated support costs	756	131	543	1,430	1,290
		4,860	376	1,088	6,324	6,266
	Other expenditure					
	Raising funds	110	<b>↔</b>	105	215	<u> 222</u>
	Total expenditure	4,970	376	1,193	6,539	6,488
	, , , , , , , , , , , , , , , , , , ,	·,···		<del>,</del>		
	Net income/(expenditure) for the yea	والمرواء مرادي				
		ir include	<del>)</del> S:		2017 £000	2016 £000
	Fees payable to auditor for:	ir include	98:		£000	£000
	Fees payable to auditor for: - Audit	ir meiuae	9S:		£000 4	£000 4
	Fees payable to auditor for: - Audit - Other services	ir include	<b>:</b>		£000 4 4	£000 4 4
	Fees payable to auditor for: - Audit - Other services Operating lease rentals	ir include	<b>:</b>		£000 4 4 4	£000 4 4 4
	Fees payable to auditor for: - Audit - Other services	ir include	:es:		£000 4 4	£000 4 4
7	Fees payable to auditor for: - Audit - Other services Operating lease rentals Depreciation of tangible fixed assets	ir include	es:		£000 4 4 4	£000 4 4 4
7	Fees payable to auditor for: - Audit - Other services Operating lease rentals	ir include	es: Unrestricted	Restricted	£000 4 4 4	£000 4 4 4
7	Fees payable to auditor for: - Audit - Other services Operating lease rentals Depreciation of tangible fixed assets	ir include		Restricted funds	£000 4 4 4 273	£000 4 4 4 346
7	Fees payable to auditor for: - Audit - Other services Operating lease rentals Depreciation of tangible fixed assets	r include	Unrestricted		£000  4 4 4 273  Total	£000  4 4 4 346  Total
7	Fees payable to auditor for: - Audit - Other services Operating lease rentals Depreciation of tangible fixed assets  Charitable activities  Direct costs - educational operations		Unrestricted funds £000	funds £000 4,752	£000  4 4 4 273  Total 2017 £000  4,894	£000  4 4 4 346  Total 2016 £000 4,976
7	Fees payable to auditor for: - Audit - Other services Operating lease rentals Depreciation of tangible fixed assets  Charitable activities		Unrestricted funds £000	funds £000	£000  4 4 4 273  Total 2017 £000	£000 4 4 4 346 —————————————————————————————
7	Fees payable to auditor for: - Audit - Other services Operating lease rentals Depreciation of tangible fixed assets  Charitable activities  Direct costs - educational operations		Unrestricted funds £000	funds £000 4,752	£000  4 4 4 273  Total 2017 £000  4,894	£000  4 4 4 346  Total 2016 £000 4,976

The expenditure on educational operations was £6,324,000 (2016: £6,266,000) of which £246,000 was unrestricted (2016: £173,000), £5,805,000 was restricted (2016: £5,747,000) and £273,000 was restricted fixed assets (2016: £346,000).

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 AUGUST 2017

Analysis of costs	2017	2016
	£000	£000
Direct costs		
Teaching and educational support staff costs	4,090	4,138
Staff development	14	12
Depreciation and amortisation	245	311
Technology costs	45	29
Educational supplies and services	335	358
Examination fees Other direct costs	109	106
Other direct costs	56 	22
	4,894	4,976
Support costs		<del></del>
Support staff costs	756	637
Depreciation and amortisation	28	35
Technology costs	-	4
Maintenance of premises and equipment	103	60
Cleaning	133	133
Energy costs	93	91
Rent and rates	90	68
Insurance	27	33
Security and transport	4	11
Interest on pension deficit	41	39
Other support costs	116	146
Governance costs	39	33
	1,430	1,290
8 Staff costs		
	2017	2016
	£000	£000
Wages and salaries	3,662	3,789
Social security costs	324	288
Operating costs of defined benefit pension schemes	721	663
Apprenticeship levy	1	
	4,708	4,740
Supply staff costs	144	130
Staff restructuring costs	104	45
Staff development and other staff costs	14	12
Total staff expenditure	1,970	4,927

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2017

#### 8 Staff costs

#### Staff numbers

The average number of persons employed by the academy trust during the year was as follows:

	2017	2016
	Number	Number
Teachers	64	68
Administration and support	71	87
Management	7	7
	•	
	142	162

#### Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2017	2016
	Number	Number
£60,001 - £70,000	5	4
£70,001 - £80,000	1	1

#### Non statutory/non-contractual staff severance payments

Included in staff restructuring costs are non-statutory/non-contractual severance payments totalling £20,000 (2016: £33,947). Individually, the payments were: £10,000 and £10,000.

#### Key management personnel

The key management personnel of the academy trust comprise the trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions) received by key management personnel for their services to the academy trust was £496,896 (2016: £465,500).

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2017

#### 9 Trustees' remuneration and expenses

The principal and other staff trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff members under their contracts of employment, and not in respect of their services as trustees.

The value of trustees' remuneration and other benefits was as follows:

M Bryan (principal and trustee) Remuneration Employers pension contribution paid	£75,001 - £80,000 £10,001 - £15,000	(2016: £70,001 - £75,001) (2016: £10,001 - £15,000)
L Gilchrist (staff trustee) Remuneration Employers pension contribution paid	£40,001 - £45,000 £5,001 - £10,000	(2016: £35,001 - £40,000) (2016: £5,001 - £10,000)
T Lynskey (staff trustee) (Resigned 31 Remuneration Employer pension contribution paid	December 2016) £10,001 - £15,000 £1- £5,000	(2015: £25,001 - £30,000) (2016: £1 - £5,000)
J Wilson (staff trustee) Remuneration Employer pension contribution paid	£40,001 - £45,000 £5,001 - £10,000	(2016: £35,001 - £40,000) (2016: £5,001 - £10,000)

During the year ended 31 August 2017, no expenses were reimbursed to trustees (2016: £nil).

#### 10 Trustees and officers insurance

The academy trust has opted into the Department for Education's Risk Protection Arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy trust business, and provides cover up to £10,000,000. It is not possible to quantify the trustees and officers indemnity element from the overall cost of the RPA scheme.

#### 11 Tangible fixed assets

v	Long leasehold buildings	Computer equipment	Fixtures, fittings & equipment	Motor vehicles	Total
	£000	£000	£000	£000	£000
Cost					•
At 1 September 2016	9,990	669	309	37	11,005
Additions	7	105	45	-	157
At 31 August 2017	9,997	774	354	37	11,162
Depreciation		*			
At 1 September 2016	211	493	222	17	943
Charge for the year	168	85	19	2	274
At 31 August 2017	379	578	241	19	1,217
Net book value		<u></u>			
At 31 August 2017	9,618	196	113	18	9,945
At 31 August 2016	9,779	176	87	20	10,062
					,

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 AUGUST 2017

12	Debtors	2017	2016
		£000	£000
	Trade debtors	-	4
	VAT recoverable	-	12
	Other debtors	5	-
	Prepayments and accrued income	61	78
		66	94
13	Creditors: amounts falling due within one year	2017	2016
	<b></b>	£000	£000
	Trade creditors	6	25
	Other taxation and social security	86	92
	Other creditors	16	6
	Accruals and deferred income	142	153
		250	276
14	Deferred income	2017	2016
14	Deletted income	£000	£000
	Deferred income is included within:		
	Creditors due within one year	55	55 ———
	Defensed income at 4 Contember 2016	55	60
	Deferred income at 1 September 2016	(55)	(60)
	Released from previous years  Amounts deferred in the year	55	55
	Deferred income at 31 August 2017	<del></del> 55	55

At 31 August 2016 the academy trust was holding funds received in advance for the following purposes:

- Grants received in advance of £36,849 (2016: £49,960)
- Charges made in advance of £18,460 (2016: £4,897).

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 AUGUST 2017

15	Funds					
		Balance at			Gains,	Balance at
		1 September			losses and	31 August
		2016	Income	Expenditure	transfers	2017
		£000	£000	£000	£000	£000
	Restricted general funds					
	General Annual Grant	47	5,163	(5,309)	99	-
	Other DfE / ESFA grants	-	259	(259)	-	-
	Other government grants	-	69	(69)	<del></del>	-
	Other restricted funds	69		· -	(51)	18
	Funds excluding pensions	116	5,491	(5,637)	48	18
	Pension reserve	(1,929)		(168)	704	(1,393)
		(1,813)	5,491	(5,805)	752	(1,375)
	Restricted fixed asset funds			<u>*</u>	<u></u>	
	Transferred on conversion	9,271	_	(154)	-	9,117
	DfE / ESFA capital grants	348	23	(14)	_	357
	Capital expenditure from GAG	443	-	(105)	133	471
		10,062	23	(273)	133	9,945
	Total restricted funds	8,249	5,514	(6,078)	885	8,570
	Unrestricted funds					
	General funds	467	407	(461)	(181)	232
	Total funds	8,716	5,921	(6,539)	704	8,802
	General unrestricted funds inc	lude the following	designated	funds:	· · · · · · · · · · · · · · · · · · ·	<del></del>
	New national curriculum	_	. •			
	developments	13	-	-	(13)	-
	Falling roll and related					
	restructuring costs	250		(104)	(146)	-
	Balance of general funds	204	407	(357)	(22)	232
		467	407	(461)	(181)	232
		<u>*************************************</u>				

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2017

#### 15 Funds

The specific purposes for which the funds are to be applied are as follows:

Restricted general funds are those resources that have been designated restricted by the grant provider in meeting the objects of the academy and are restricted to both the day to day running of the academy and the capital expenditure. Other restricted funds are those monies collected from and/or on behalf of pupil events and activities and are ring-fenced as such.

Restricted fixed asset funds are those funds relating to the long term assets of the academy used in delivering the objects of the academy.

Unrestricted funds are funds which the board of trustees may use in the pursuance of the academy's objects and are expendable at the discretion of the trustees. Designated funds are those funds that have been ring-fenced by the trustees for future commitments or anticipated costs. These do not have an externally imposed restriction and can be un-designated or amended at the discretion of the trustees.

The transfer from unrestricted general funds to restricted fixed asset fund is to meet the cost of fixed assets for which there was no specific capital funding.

The transfer within the unrestricted reserves from new national curriculum developments to general funds reflects the decision of the trustees to un-designate these funds as they were deemed to be in excess of the funds needed for this purpose.

The transfer from unrestricted general funds to restricted General Annual Grant (GAG) funding was required to meet the running costs of the academy which could not met from the current years GAG funding.

Under the funding agreement with the Secretary of State, the academy trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2017.

#### 16 Pensions and similar obligations

The academy trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Cheshire West and Chester Council. Both are multi-employer defined benefit schemes.

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest actuarial valuation of the TPS related to the period ended 31 March 2012, and that of the LGPS related to the period ended 31 March 2016.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

## **Teachers' Pension Scheme**

#### Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Regulations (2010) and, from 1 April 2014, by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies and, from 1 January 2007, automatic for teachers in part-time employment following appointment or a change of contract, although they are able to opt out.

The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis - these contributions along with those made by employers are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

## FOR THE YEAR ENDED 31 AUGUST 2017

#### 16 Pensions and similar obligations

#### Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2012 and in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014. The valuation report was published by the Department for Education on 9 June 2014.

The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 16.48% of pensionable pay (including a 0.08% employer administration charge (currently 14.1%)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £191,500 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £176,600 million giving a notional past service deficit of £14,900 million
- an employer cost cap of 10.9% of pensionable pay will be applied to future valuations
- the assumed real rate of return is 3.0% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.75%. The assumed nominal rate of return is 5.06%

During the previous year the employer contribution rate was 14.1%. The TPS valuation for 2012 determined an employer rate of 16.4%, which was payable from September 2015. The next valuation of the TPS is currently underway based on April 2016 data, whereupon the employer contribution rate is expected to be reassessed and will be payable from 1 April 2019.

The employer's pension costs paid to the TPS in the period amounted to £434,000 (2016: £ 434,000).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is a multi-employer pension scheme. The trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The trust has set out above the information available on the scheme.

#### Local Government Pension Scheme

The LGPS is a funded defined-benefit scheme, with the assets held in separate trustee-administered funds. The total contributions are as noted below. The agreed contribution rates for future years are 21.1% - 22.1% for employers and between 5.5 and 12.5% for employees. The estimated value of employer contributions for the coming year is £158,000.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 AUGUST 2017

16	Pensions and similar obligations			
	Total contributions made		2017	2016
			£000	£000
	Employer's contributions		154	177
	Employees' contributions		50	57
			204	234
	Total contributions		204	
	Principal actuarial assumptions		2017	2016
	Principal actualità assumptions		%	%
	Rate of increases in salaries		2.7	3.1
	Rate of increases for pensions in payment		2.4	2.1
	Discount rate		2.5	2.1
			<del></del>	<del></del>
	The current mortality assumptions include sufficient allowance for fut	ure improvemer	nts in mo	ortality rates.
	The assumed life expectations on retirement age 65 are:	•		
		_	2017	2016
		·	Years	Years
	Retiring today		22.3	22.3
	- Males		24.5	24.4
	- Females		24.0	24.4
	Retiring in 20 years - Males		23.9	24.1
	- Females		26.5	26.7
	·			
	The sensitivities regarding the principal assumptions used to measurbelow:	re the scheme	liabilities	are set out
	Sensitivity Analysis			
	Changes in assumptions at 31 August 2017	pproximate %		Approximate
	Onding to in documptions to the major and a second	increase to	mon	etary amount
		ployer liability 13%		(£000) 523
	0.5% decrease in Real Discount Rate 0.5% increase in the Salary Increase Rate	4%		156
	0.5% increase in the Pension Increase Rate	9%		354
	and the second		2017	2016
	The academy trust's share of the assets in the scheme	Fair	value	Fair value
		run	£000	£000
			1,245	1,153
	Equities		1,020	849
	Bonds Cash		50	22
	Property		174	152
	Total market value of assets		2,489	2,176
			•	<u></u>
	Actual return on scheme assets - gain/(loss)		131	331

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 AUGUST 2017

16	Pensions and similar obligations				
	Amounts recognised in the statement of	f financial activities		2017 £000	2016 £000
	Current service cost Interest income Interest cost			281 (48) 89	229 (66) 105
	Total operating charge			322	268
	Changes in the present value of defined	benefit obligations		2017 £000	2016 £000
	Obligations at 1 September 2016 Current service cost			4,105 281	2,628 229
	Interest cost Employee contributions			89 50	105 57
	Actuarial (gain)/loss Benefits paid			(621) (22)	1,086
	At 31 August 2017			3,882	4,105
	Changes in the fair value of the academy	trust's share of sch	me assets	0047	0040
				2017 £000	2016 £000
	Assets at 1 September 2016 Interest income			2,176 48	1,611 66
	Actuarial gain Employer contributions Employee contributions			83 154	265 177
	Benefits paid			50 (22)	57 
	At 31 August 2017			2,489	2,176
17	Analysis of net assets between funds				
		Unrestricted Funds £000	Restr General £000	lcted funds: Fixed asset £000	Total 2017 £000
	Fund balances at 31 August 2017 are represented by:				
	Tangible fixed assets Current assets		-	9,945	9,945
	Creditors falling due within one year	232	268 (250)	-	500 (250)
	Defined benefit pension liability	<del>.</del>	(1,393)	- -	(250) (1,393)
		232	(1,375)	9,945	8,802

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 AUGUST 2017

#### 18 Agency arrangements

The academy trust distributes 16-19 bursary funds to students as an agent for ESFA. In the accounting period ending 31 August 2017 the trust received £18,023 (2016: £13,517) and distributed £8,291 (2016: £7,517) from the fund. An amount of £16,000 is included in other creditors relating to undistributed funds that is repayable to ESFA.

# 19 Reconciliation of net expenditure to net cash flows from operating activities

	2017 £000	2016 £000
Net expenditure for the reporting period	(618)	(380)
Adjusted for:		
Capital grants from DfE/ESFA and other capital income	(23)	(23)
Investment income receivable	(2)	(5)
Defined benefit pension costs less contributions payable	127	52
Defined benefit pension net finance cost	41	39
Depreciation of tangible fixed assets	274	346
Decrease in debtors	28	75
	(26)	(160)
(Decrease) in creditors	<del></del>	
Net cash used in operating activities	(199)	(56)
•	<del></del>	-

# 20 Commitments under operating leases

At 31 August 2017 the total future minimum lease payments under non-cancellable operating leases were as follows:

	2017 £000	2016 £000
Amounts due within one year Amounts due in two and five years	4 3	7 7
	7	1 <u>4</u>

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

## FOR THE YEAR ENDED 31 AUGUST 2017

#### 21 Related party transactions

Owing to the size and nature of the academy trust and the composition of the board of trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trust has an interest. All such transactions involving such organisations are conducted at arm's length and in accordance with the trust's financial regulations and normal procurement procedures. The following related party transactions took place in the period of account.

The academy charged the cluster schools at cost for services provided by academy staff during the year. Four local primary schools have trustees who are either trustees or senior staff at the academy. These were:

Organisation	Governor or Senior Staff	Type	Value
Birchwood C of E Primary School	R Grimmer	Income	£583
Locking Stumps Community Primary Schoo	I C Burrows	Income	£1,062
Gorse Covert	C Burrows, J Roscow	Income	£979

The academy purchases places at the Warrington Pupil Referral Unit for children with emotional, social and behavioural difficulties. J Burnham is senior Deputy Headteacher at the academy and was a trustee at New Horizons School until March 2017.

Organisation	Governor or Senior Staff	Type	Value
New Horizons	J Burnham	Expenditure	£55,611

LiveWire CIC is the community interest company that runs Libraries and leisure centres on behalf of Warrington Borough Council. Live Wire recharge the academy for facility costs in respect of the Sports Hall which is part of a building shared with Live Wire. P Taylor is a trustee at the academy and a board member of LiveWire CIC

Organisation	Governor or Senior Staff	Туре	Value
LiveWire	P Taylor	Expenditure	£5,485

There were no balances outstanding with any of the above organisations at 31 August 2017.

In entering into the transactions the academy trust has complied with the requirements of the Academies Financial Handbook 2016.

# 22 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he or she ceases to be a member.

