BIRCHWOOD COMMUNITY ACADEMY TRUST (A COMPANY LIMITED BY GUARANTEE)

ANNUAL REPORT AND ACCOUNTS FOR THE YEAR ENDED 31 AUGUST 2019

Haines Watts

Chartered Accountants & Registered Auditors
Bridge House
157 Ashley Road
Hale
Altrincham
Cheshire
WA14 2UT

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REFERENCE AND ADMINISTRATIVE DETAILS

Members A Atherton

D Ost C Burrows R Panting

Trustees A Atherton (chair)

C Burrows (vice chair)

D Ost R Panting P Taylor M Proctor A Lindsay N Reeves P McCaffrey

C Walsh (from 1 May 2019) C Doherty (until 1 September 2019)

J Wilson (until 1 March 2019)

A Morley (from 24 May 2019, until 15 October 2019)

M Bryan (headteacher and accounting officer, until 31 August 2019) E Mills (headteacher and accounting officer, from 1 September 2019)

Clerk to the corporation G Clawson (until 31 December 2018)

A O'Reilly (from 1 January 2019 until 31 August 2019)

P Cooper (from 1 September 2019)

Company secretary J Calderbank

Senior leadership team:

Headteacher E Mills (from 1 September 2019)
Headteacher M Bryan (until 31 August 2019)

Deputy headteacher
Deputy headteacher
L MacLaren
Assistant headteacher
J Roscow
Assistant headteacher
K Foster
Head of college
C Burrows

School business manager A O'Reilly

Director of facilities and health and

safety

Bankers

R Johnson (until 28 February 2019)

Company name Birchwood Community Academy Trust

Principal and registered office Brock Road, Birchwood, Warrington,

Cheshire, WA3 7PT

Company registration number 08426967 (England and Wales)

Independent auditor Haines Watts

Bridge House, Ashley Road, Hale Altrincham WA14 2UT

1 Horsemarket Street Warrington WA1 1TP

Lloyds Bank Plc

Solicitors Browne Jacobson LLP

Ground Floor, 3 Piccadilly Place

Manchester M1 3BN

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 AUGUST 2019

The trustees present their annual report together with the financial statements and auditor's report of the charitable company for the period from 1 September 2018 to 31 August 2019. The annual report serves the purposes of both a trustees' report, and a directors' report under company law.

The trust operates an academy for pupils aged 11 to 19 serving a catchment area in Birchwood in East Warrington. It has a pupil capacity of 1,225 and had a roll of 898 in the academy census on 3 October 2018.

Structure, governance and management

Constitution

The academy trust is a company limited by guarantee and an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the academy trust. The trustees of Birchwood Community Academy Trust are also the directors of the charitable company for the purposes of company law. The charitable company is known as Birchwood Community Academy Trust.

Details of the trustees who served during the year are included in the reference and administrative details on page 1.

Members' liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

Trustees' indemnities

Subject to the provision of the Companies Act 2006, every trustee or other officer of the academy trust shall be indemnified out of the assets of the academy trust against liability incurred by them in that capacity in defending any proceedings, whether civil or criminal, in which judgement is given in favour or in which they are acquitted or in connection with any application in which relief is granted to them by the court from liability for negligence, default, breach of duty or breach of trust in relation to the affairs of the academy trust. The academy is a member of the Department for Education's risk protection arrangements (RPA), an alternative to commercial insurance where UK government funds cover losses that arise. The scheme protects trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business, and provides cover up to £10,000,000. It is not possible to quantify the trustees' and officers' indemnity element from the overall costs of the RPA scheme.

Method of recruitment and appointment or election of trustees

The management of the academy trust is the responsibility of the trustees who are elected and co-opted under the terms set out in the articles of association.

The trustees are directors of the charitable company for the purposes of the Companies Act 2006 and trustees for the purposes of charities legislation. Trustees are appointed by members. The trustees may appoint up to three coopted trustees and six community trustees. Trustees are appointed as and when vacancies occur or when individuals with the skills required are identified.

Parent trustees shall be elected by parents of the registered learners and students at the academy trust, using the procedures set out in the articles of association. The Secretary of State retains the power to appoint additional trustees.

The term of office for any trustee shall be four periods (one period being a school year) save that this time limit shall not apply to the headteacher. Subject to remaining eligible to be a particular type of trustee any trustee may be reappointed or re-elected.

Policies and procedures adopted for the induction and training of trustees

Training and induction for new trustees is given on an individual basis and includes one to one meetings with key staff and trustees, visits to the school and a Governors' Handbook.

Where necessary induction will include training on educational, legal and financial matters. All new trustees are provided with copies of key documents, such as articles of association, policies, procedures, accounts, budgets, plans and other documents they need to undertake their role as trustees.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

Organisational structure

The academy trust began trading on 1 July 2013 (having been incorporated on 4 March 2013) and has developed a governance and management structure deemed appropriate to the academy trust's constitution and objects. The academy trust's organisational structure consists of four levels: the trustees, the senior leadership team (SLT), heads of department and subject leaders. The trustees are responsible for setting general policy, adopting an annual plan and budget, monitoring financial and operational performance and making strategic decisions about the direction of the academy trust, approving major items of expenditure and making senior staff appointments.

During the course of the period to 31 August 2019 the full board of trustees met seven times. The board of trustees operates a committee structure reporting to the main board of trustees. All committees have approved terms of reference. In the year ended 31 August 2019 there were five committees:

- Finance and Audit which monitors finance, internal scrutiny, facilities and health and safety.
- Pay which reviews senior leaders' performance and pay and teachers' appraisal and salaries.
- Policy which reviews policies in all areas of the trust's operations.
- Headteacher appraisal which reviews the performance of the headteacher.

The trustees have approved a scheme of financial and decision making delegation which clearly sets out the level of authority delegated to the headteacher and members of the senior leadership team.

The accounting officer was Moira Bryan (headteacher) until 31 August 2019. The accounting officer was Emma Mills (headteacher) from 1 September 2019. The senior leadership team is responsible for developing and implementing the academy trust's plans that seek to deliver the best outcomes for its learners and students within the agreed budget and scheme of delegation approved by trustees. The members of the senior leadership team are set out on page 1. The chief financial officer is Alan O'Reilly (school business manager). The heads of department and subject leaders are responsible for the day to day delivery of teaching and learning of the academy trust, in particular the teaching staff, learners and students.

Arrangements for setting pay and remuneration of key management personnel

Arrangements for setting the pay and remuneration of the academy's key management personnel are reviewed by the personnel committee and approved by the full board of trustees. The academy follows the pay arrangements for maintained schools in England and Wales for teachers and support staff. The academy's teachers' pay policy is based on the national agreed pay scale as outlined in the School Teachers Pay and Conditions Document. The academy adheres to local government pay arrangements for support staff and follows the local government pay spine.

Trade union facility time

Relevant union officials

Number of employees who were relevant union officials during the relevant period	1
Full-time equivalent employee number	1

Percentage of time spent on facility time

Percentage of time	Number of employees
0% to 1%	0
More than 1% to 2%	0
More than 2% to 50%	1
More than 50% to 99%	0
100%	0

Percentage of pay bill spent on facility time

The total cost of facility time	£2,268
The total pay bill	£4,441,960
Percentage of total pay bill spent on facility time	0.05%

Paid trade union activities

Time spent on paid trade union activities as a percentage of total paid facility time	6.6%
hours	0.070

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

Related parties and other connected charities and organisations

The academy works within the local authority of Warrington and as such has close links with Warrington Borough Council. The academy has connected party relationships with LiveWire, a charitable trust which delivers leisure, library and lifestyle services in Warrington, to improve health and wellbeing outcomes for the local community including our learners, students and their families. The academy also has connected party relationships with 5 local primary schools through a strategic working group called Warrington East Strategic Partnership, which aims to maximise progress and attainment for all children and young people in schools and to support the welfare of families.

Objectives and activities

Objects and aims

The principal object and activity of the charitable company is set out in the articles of association. In summary it is to advance for the public benefit, education in the United Kingdom by establishing, maintaining, carrying on, managing and developing a school offering a broad and balanced curriculum. In addition the academy trust aims to improve teaching and learning on a wider basis across school communities through partnership arrangements.

In accordance with the articles of association, the academy trust has adopted a Funding Agreement approved by the Secretary of State for Education. The Funding Agreement specifies, among other things, the basis for admitting learners and students to the academy trust, the catchment area from which the students are drawn, and that the curriculum should comply with the substance of the National Curriculum.

Objectives, strategies and activities

The academy has established a school improvement plan which is reviewed on an ongoing basis. School priorities for the period from 1 September 2018 to 31 August 2019 were:

- 1. Improve the effectiveness of leadership and management
- 2. Improve the quality of teaching, learning and assessment
- 3. Improve learners' personal development, behaviour and welfare
- 4. Improve outcomes for 11-16 pupils
- 5. Improve the effectiveness of 16 to 19 study programmes

Public benefit

In setting the academy trust's objectives and planning activities the trustees confirm that they have complied with their duty to have due regard to the Charity Commission's general guidance on public benefit. There is a wide range of extra-curricular activities, educational trips and foreign trips offered and undertaken by learners and students.

Strategic report

Achievements and performance

Key Stage 4 achievement and performance

The 2019 results at key stage 4 are shown in the table below. There were 169 learners in Year 11 in 2018.

2019	2018	
-0.19	-0.26	
46.1	43.9	
65%	63%	
22%	9%	
99%	95%	
	-0.19 46.1 65% 22%	

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

Key Stage 5 achievement and performance

75 students completed Year 13 at Birchwood College in 2019. The composition of the cohort was 9 students taking straight A level subjects, 37 taking straight BTEC courses and 29 taking a combination of the two. Overall, 62% of students either achieved or exceeded their aspirational target in 2019 compared to 66% in 2018. The same measure for BTEC's alone was 74% in 2019 compared to 81% in 2018. In A levels, this figure was 46% in 2019 compared to 42% in 2018.

Key Stage 5 destinations

All students were encouraged to complete a UCAS application form during the academic year and 98% of students who applied to university achieved the grades required for their first choice. The destinations of Year 13 students in 2019 were:

Destinations	2019	2018
University	64%	54%
Apprenticeship	11%	29%
Other employment	23%	17%

Key performance indicators

Financial

The academy complies with all of the terms and conditions of its funding agreement.

Ofsted

The academy received an Ofsted section 5 inspection on 10 and 11 October 2018 and received a Good grade for overall effectiveness. The grades for other areas were:

Overall effectiveness	Good
Effectiveness of leadership and management	Good
Quality of teaching, learning and assessment	Good
Personal development, behaviour and welfare	Good
Outcomes for pupils	Good
16 to 19 study programmes	Good

Attendance

The attendance of learners and students was 94.2% in 2018-19 compared to 94.4% in the previous year.

Going concern

After making appropriate enquiries, the board of trustees has a reasonable expectation that the academy trust has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

Financial review

The financial statements covering the year from 1 September 2018 to 31 August 2019 show a decrease in total funds of £555,000 in the period from £8,880,000 at 31 August 2018 to £8,325,000 at 31 August 2019. This movement comprised a £747,000 increase in the academy's share of the Cheshire Pension Fund deficit and revenue income of £192,000.

Tangible fixed asset additions during the year amounted to £488,000 (2018: £112,000). The £25,000 of fixtures and fittings assets that were capitalised in the year related to the refurbishment of classrooms and boiler. £58,000 of computer equipment costs were capitalised in the year which related to the ICT strategy masterplan and £405,000 spent on the new 3G pitch refurbishment.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

A £123,000 cash inflow (2018: £40,000) from operating activities was to be expected. The majority of the academy's income is obtained from the Education and Skills Funding Agency (ESFA) in the form of recurrent grants, the use of which is restricted to particular purposes. The grants received from the ESFA during the year ended 31 August 2019 and associated expenditure are shown as restricted funds in the statement of financial activities.

The academy's share of the Cheshire Pension Fund's deficit was £1,929,000 (2018: £1,130,000). This pension scheme is provided for support staff and it should be noted that this does not present a liquidity problem for the academy. Employer contributions to the scheme are set as part of the triennial review which is currently underway.

Reserves policy

The trustees review the level of reserves held by the academy annually. This review encompasses the nature of income and expenditure streams, the need to match income with commitments and the nature of reserves. The academy's reserves held as cash on 31 August 2019 was £439,000 (2018: £387,000).

Total funds at 31 August 2019 were £8,325,000 (2018: £8,880,000). This was comprised of fixed asset restricted funds of £9,991,000 (2018: £9,776,000), restricted general funds of £64,000 (2018: £nil), school funds of £18,000 (2018: £18,000), pension reserve deficit of £1,929,000 (2018: £1,130,000) and unrestricted general funds of £181,000 (2018: £216,000).

A transfer of £73,000 has been made during the year to reflect the purchase of fixed assets for which no capital grants were received.

Investment policy

Investments are made only in accordance with the written procedures approved by trustees.

Principal risks and uncertainties

The academy has financial regulations and has established a risk register which is monitored and updated by the finance and facilities committee regularly. The principal risks faced by the academy are:

- 1. Recruitment of Year 7 learners is poor due to increased local competition and/or poor academic performance at the academy. The measures in place to mitigate the risk are:
 - School improvement plan
 - Programme of marketing of the school to Year 5 and 6 pupils and parents
 - Monitoring local demographics
- Recruitment of Year 12 students is poor due to local competition and/or poor academy performance. The measures in place to mitigate the risk are:
 - School improvement plan
 - Programme of marketing of the school to Year 11 learners and parents
 - Monitoring local demographics and targeting key areas
- 3. The academy fails to achieve sufficient savings required to ensure long term financial viability. The measures in place to mitigate the risk are:
 - Curriculum planning
 - Engagement of professional legal and human resources advice
 - Financial planning, budgeting and regular monitoring

Fundraising

The academy is committed to ensuring that fundraising activities are carried out in an ethical manner. The academy complies with the Charities (Protection and Social Investments) Act 2016. Recognised standards are applied to ensure that fundraising is open, honest and respectful, protecting the public from undue pressure to donate. Complaints are handled and monitored through the academy's complaints procedure.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

Plans for future periods

The academy's school improvement plan for 2019-20 sets out five school priorities for the future:

- Improve the quality of education in school
- Improve pupils' behaviour and attitudes Improve pupils' personal development
- Improve leadership and management
- Improve sixth form provision

Auditors

Insofar as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

This trustees' report, incorporating a strategic report, was approved by order of the board of trustees, as the company directors, on 9 December 2019 and signed on the board's behalf by:

A Atherton

Chair of trustees

GOVERNANCE STATEMENT

FOR THE YEAR ENDED 31 AUGUST 2019

Scope of responsibility

As trustees we acknowledge we have overall responsibility for ensuring that Birchwood Community Academy Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The board of trustees has delegated the day-to-day responsibility to the headteacher, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Birchwood Community Academy Trust and the Secretary of State for Education. They are also responsible for reporting to the board of trustees any material weaknesses or breakdowns in internal control.

Governance

The information on governance included here supplements that described in the trustees' report and in the statement of trustees' responsibilities. The board of trustees has formally met six times during the year. Attendance during the year at governors' meetings was as follows:

Trustee		verning dy	Finance a	nd Audit*	Po	licy	То	tal
	Attended	Possible	Attended	Possible	Attended	Possible	Attended	Possible
A Atherton	8	8			1	2	9	10
C Burrows	8	8	8	11	2	2	18	21
D Ost	6	8			2	2	8	10
R Panting	7	8	8	11	2	2	17	21
P Taylor	6	8	7	11			13	19
M Proctor	6	8			2	2	8	10
A Lindsay	7	8					7	8
N Reeves	5	8					5	8
P McCaffrey	4	8					4	8
C Walsh	2	2					2	2
C Doherty	3	8					3	8
J Wilson	5	6					5	6
A Morley	•	1					-	1
M Bryan	8	8	10	11	2	2	20	21
*includes Financi	al Monitoring G	roup						

The academy is committed to exhibiting best practice in all aspects of corporate governance.

Trustees have arrangements for self-evaluation which ensure the skills and experience of the board of trustees match the requirements of the academy trust.

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

Review of value for money

As accounting officer the headteacher has responsibility for ensuring that the academy trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The accounting officer considers how the trust's use of its resources has provided good value for money during each academic year, and reports to the board of trustees where value for money can be improved, including the use of benchmarking data where appropriate.

The accounting officer for the academy trust has delivered improved value for money during the year by:

1. Supporting more students to achieve their potential:

The academic performance in 2019 is testament to the hard work of learners, students and staff. It also demonstrates the impact of the academy's curriculum planning and its appropriateness to the learners and students attending the academy. The curriculum is broad and balanced and caters for the individual needs of learners and students. The academy also invests in offsite alternative provision for a small number of learners with social, emotional and behavioural difficulties.

2. Restructuring of the staffing establishment:

During the year ended 31 August 2019, the academy made changes to the staffing established which included a formal restructuring exercise which will generate savings of £148,000 per annum.

3. Improved governance and oversight of academy finances:

The trustees are committed to ensuring that oversight and scrutiny of the academy's audit arrangements is robust. The trustees have reviewed the financial monitoring group during the year ended 31 August 2019 and introduced changes from 8 July 2019 which established the Finance and Audit Committee. The Finance and Audit Committee was established to replace the financial monitoring group and to meet at least nine times each year.

4. More effective and efficient use of resources:

The academy takes a prudent approach to expenditure. The academy spends 78% of its budget on staff costs. The staffing structure is reviewed annually as part of the budget setting process to ensure it is fit for purpose and can adapt and respond to support the successful attainment of the school improvement plan.

Staff are deployed to provide best value for money. The academy's pay policy and appraisal policy recognise and reward staff appropriately for their contribution to the academy during the year. The academy payroll is maintained by SGW Payroll Limited, and detailed monthly checks are carried out to ensure payments to staff are timely and accurate.

The academy's financial regulations are followed by staff and set out procedures for the main areas of financial management, such as ordering and payments, payroll, cash and banking and fixed assets. The regulations also set out the responsibilities for staff including the headteacher, school business manager, the responsible officer, budget holders and others. All purchasing decisions are made following the principles of value for money.

Purchases over £10,000 require three written quotes and the award of contracts over £50,000 is subject to open and competitive tendering. Tendering procedures are included in the financial regulations.

5. Growing income generated by letting facilities:

The academy generates income through letting its facilities to the local community. On 1 October 2018, the academy engaged School Lettings Solutions to manage school lettings. School Lettings Solutions are a nationally recognised organisation with a track record of increasing income from lettings in schools.

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can, therefore, only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of academy trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Birchwood Community Academy Trust for the period 1 September 2018 to 31 August 2019 and up to the date of approval of the annual report and financial statements.

Capacity to handle risk

The board of trustees has reviewed the key risks to which the academy trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of trustees is of the view that there is a formal on-going process for identifying, evaluating and managing the academy trust's significant risks that has been in place for the period 1 September 2018 to 31 August 2019 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the board of trustees.

The risk and control framework

The academy trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the board of trustees;
- regular reviews by the finance and general purposes committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- delegation of authority and segregation of duties; and
- identification and management of risks.

The board of trustees has considered the need for a specific internal audit function and has decided to allocate this role to the responsible officer for the period.

The responsible officer's role includes giving advice on financial matters and performing a range of checks on the academy trust's financial systems. In particular the checks carried out in the current period included:

- testing of payroll systems
- testing of purchase systems
- testing of control account/bank reconciliations

On a quarterly basis, the responsible officer reports to the board of trustees, through the finance and facilities committee on the operation of the systems of control and on the discharge of the board of trustees' financial responsibilities.

Review of effectiveness

As accounting officer the headteacher has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the responsible officer;
- the work of the external auditor; and
- the work of the executive managers within the academy trust who have responsibility for the development and maintenance of the internal control framework.

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the finance and facilities committee and will plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the members of the board of trustees on 9 December 2019 and signed on its behalf by:

A Atherton

Chair of trustees

E Mills

Accounting officer

STATEMENT OF REGULARITY, PROPRIETY AND COMPLIANCE

FOR THE YEAR ENDED 31 AUGUST 2019

As accounting officer of Birchwood Community Academy Trust I have considered my responsibility to notify the academy trust board of trustees and the Education & Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding received by the academy trust, under the funding agreement in place between the academy trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2018.

I confirm that I and the academy trust's board of trustees are able to identify any material irregular or improper use of funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academies Financial Handbook 2018.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of trustees and ESFA.

E Mills

Accounting officer

Date: 9 December 2019

STATEMENT OF TRUSTEES' RESPONSIBILITIES

FOR THE YEAR ENDED 31 AUGUST 2019

The trustees (who are also the directors of Birchwood Community Academy Trust for the purposes of company law) are responsible for preparing the trustees' report and the accounts in accordance with the Annual Accounts Direction issued by the Education & Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare accounts for each financial year. Under company law, the trustees must not approve the accounts unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period.

In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2015 and the Academies Accounts Direction 2018 to 2019:
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring that grants received from ESFA/DfE have been applied for the purposes intended.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of accounts may differ from legislation in other jurisdictions.

Approved by order of the members of the board of trustees on 9 December 2019 and signed on its behalf by:

A Atherton

Chair of trustees

1. Ih Chlosen

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF BIRCHWOOD COMMUNITY ACADEMY TRUST

FOR THE YEAR ENDED 31 AUGUST 2019

Opinion

We have audited the accounts of Birchwood Community Academy Trust for the year ended 31 August 2019 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the accounts, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice), the Charities SORP 2015 and the Academies Accounts Direction 2018 to 2019 issued by the Education & Skills Funding Agency.

In our opinion the accounts:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2019 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Charities SORP 2015 and the Academies Accounts Direction 2018 to 2019.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the accounts' section of our report. We are independent of the academy trust in accordance with the ethical requirements that are relevant to our audit of the accounts in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the accounts is not appropriate; or
- the trustees have not disclosed in the accounts any identified material uncertainties that may cast significant doubt about the academy trust's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the accounts are authorised for issue.

Other information

The trustees are responsible for the other information, which comprises the information included in the annual report other than the accounts and our auditor's report thereon. Our opinion on the accounts does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the accounts, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the accounts or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the accounts or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF BIRCHWOOD COMMUNITY ACADEMY TRUST (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report including the incorporated strategic report for the financial year for which the accounts are prepared is consistent with the accounts; and
- the trustees' report including the incorporated strategic report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the academy trust and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report, including the incorporated strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the accounts are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees are responsible for the preparation of the accounts and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of accounts that are free from material misstatement, whether due to fraud or error.

In preparing the accounts, the trustees are responsible for assessing the academy trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the accounts

Our objectives are to obtain reasonable assurance about whether the accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these accounts.

A further description of our responsibilities for the audit of the accounts is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF BIRCHWOOD COMMUNITY ACADEMY TRUST (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

hanes watts

John Whittick BSc FCA (Senior Statutory Auditor) for and on behalf of Haines Watts
Chartered Accountants
Statutory Auditor
Bridge House
Ashley Road
Hale
Altrincham

Date: 9/12/19

WA14 2UT

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO BIRCHWOOD COMMUNITY ACADEMY TRUST AND THE EDUCATION & SKILLS FUNDING AGENCY

FOR THE YEAR ENDED 31 AUGUST 2019

In accordance with the terms of our engagement letter dated 21 July 2016 and further to the requirements of the Education & Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2018 to 2019, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Birchwood Community Academy Trust during the period 1 September 2018 to 31 August 2019 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Birchwood Community Academy Trust and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the Birchwood Community Academy Trust and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Birchwood Community Academy Trust and ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Birchwood Community Academy Trust's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of Birchwood Community Academy Trust's funding agreement with the Secretary of State for Education dated 27 June 2013 and the Academies Financial Handbook, extant from 1 September 2018, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance, and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2018 to 2019. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2018 to 31 August 2019 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Academies Accounts Direction 2018 to 2019 issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure.

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO BIRCHWOOD COMMUNITY ACADEMY TRUST AND THE EDUCATION & SKILLS FUNDING AGENCY (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

The work undertaken to draw to our conclusion includes:

- We have confirmed that the activities conform to the academy trust's framework of authorities. As identified by review of minutes, management accounts, discussion with the accounting officer and other key management personnel.
- We have carried out an analytical review as part of the consideration of whether general activities of the academy trust are within the academy trust's framework of authorities.
- We have considered the evidence supporting the accounting officer's statement on regularity, propriety and compliance and have evaluated the general control environment of the academy trust and extended the procedures required for financial statements to include regularity.
- We have assessed and tested a sample of the specific control activities over regularity of a particular activity. In performing sample testing of expenditure, we have considered whether the activity is permissible within the academy trust's framework of authorities. We confirm that each item tested has been appropriately authorised in accordance with the academy trust's delegated authorities and that the internal delegations have been approved by the governing body, and conform to the limits set by the Department for Education.
- Formal representations have been obtained from the governing body and the accounting officer acknowledging their responsibilities including disclosing all non-compliance with laws and regulations specific to the authorising framework, access to accounting records, provision of information and explanations, and other matters where direct evidence is not available.
- In performing sample testing of expenditure, we have reviewed against specific terms of grant funding within the funding agreement. We have reviewed the list of suppliers and have considered whether supplies are from related parties and have reviewed minutes for evidence of declaration of interest, and whether or not there was involvement in the decision to order from this supplier.
- We have performed sample testing of other income and tested whether activities are permitted within the academy trust's charitable objects.

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2018 to 31 August 2019 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Manes Warts

Haines Watts
Reporting Accountant

Dated: 9112119

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT AND STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

FOR THE YEAR ENDED 31 AUGUST 2019

		Unrestricted	Resti	ricted funds:	Total	Total
		Funds	General	Fixed asset	2019	2018
	Notes	£000	£000	£000	£000	£000
Income and endowments from:						
Donations and capital grants Charitable activities:	3	-	-	415	415	23
- Funding for educational operations	4	-	5,529	-	5,529	5,486
Other trading activities	5	391	-	-	391	457
Investments	6	2			2	2
Total		393	5,529	415	6,337	5,968
Expenditure on:						
Raising funds	7	247	_	-	247	245
Charitable activities:						
- Educational operations	8	181	5,444	273	5,898	6,097
Total	7	428	5,444	273	6,145 ——	6,342
Net income/(expenditure)		(35)	85	142	192	(374)
Transfers between funds	16	-	(73)	73	-	-
Other recognised gains/(losses) Actuarial (losses)/gains on defined			<i>-</i>		(-1-)	
benefit pension schemes	18	<u>-</u>	(747)		(747)	452
Net movement in funds		(35)	(735)	215	(555)	78
Reconciliation of funds						
Total funds brought forward		216	(1,112)	9,776	8,880	8,802
Total funds carried forward		181	(1,847)	9,991	8,325	8,880

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT AND STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

Comparative year information	Uı	restricted	Restricte	ed funds:	Total
Year ended 31 August 2018		Funds	General Fix	ked asset	2018
	Notes	£000	£000	£000	£000
Income and endowments from:					
Donations and capital grants Charitable activities:	3	-	-	23	23
- Funding for educational operations	4	-	5,486	-	5,486
Other trading activities	5	457	-	-	457
Investments	6	2			2
Total		459	5,486	23	5,968
Expenditure on:					
Raising funds	7	245	-	-	245
Charitable activities:					
- Educational operations	8	175	5,641 ——		6,097
Total	7	420	5,641	281	6,342
Net income/(expenditure)		39	(155)	(258)	(374
Transfers between funds	16	(55)	(34)	89	-
Other recognised gains/(losses) Actuarial gains on defined benefit pension schemes	3				
	18	-	452		452
Net movement in funds		(16)	263	(169)	78
Reconciliation of funds Total funds brought forward		232	(1,375)	9,945	8,802
Total funds carried forward		216	(1,112)	9,776	8,880

BALANCE SHEET

AS AT 31 AUGUST 2019

		2019		2018	
	Notes	£000	, £000	£000	£000
Fixed assets	110100	2000	2000	2000	2000
Tangible assets	12		9,991		9,776
Current assets					
Debtors	13	144		117	
Cash at bank and in hand		439		387	
		583		504	
Current liabilities					
Creditors: amounts falling due within one year	14	(320)		(270)	
Net current assets		<u> </u>	263		234
Het current assets					
Net assets excluding pension liability			10,254		10,010
Defined benefit pension scheme liability	18		(1,929)		(1,130)
Total net assets			8,325		8,880
					
Funds of the academy trust:					
Restricted funds	16			•	
- Fixed asset funds			9,991		9,776
- Restricted income funds			82		18
- Pension reserve			(1,929)		(1,130)
Total restricted funds			8,144		8,664
Unrestricted income funds	16		181		216
Total funds			8,325		8,880

The accounts were approved by the trustees and authorised for issue on 9 December 2019 and are signed on their behalf by:

A. H. Whan

A Atherton
Chair of trustees

Company Number 08426967

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 AUGUST 2019

		2019		2018	
	Notes	£000	£000	£000	£000
Cash flows from operating activities					
Net cash provided by operating activities	20		123		40
Cash flows from investing activities					
Dividends, interest and rents from investmer	nts	2		2	
Capital grants from DfE Group		79		23	
Capital funding received from sponsors and	others	336		-	
Purchase of tangible fixed assets		(488)		(112)	
Net cash used in investing activities			(71)		(87)
Net increase/(decrease) in cash and cash equivalents in the reporting period			52		(47)
Cash and cash equivalents at beginning of the	he year		387		434
Cash and cash equivalents at end of the	year		439		387

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2019

1 Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

1.1 Basis of preparation

The accounts of the academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2018 to 2019 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

Birchwood Community Academy Trust meets the definition of a public benefit entity under FRS 102.

1.2 Going concern

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charitable company to continue as a going concern. The trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the accounts and have concluded that the academy trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the academy trust's ability to continue as a going concern. Thus they continue to adopt the going concern basis of accounting in preparing the accounts.

1.3 Income

All incoming resources are recognised when the academy trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants

Grants are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the statement of financial activities in the period for which it is receivable, and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the academy trust has provided the goods or services.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

1 Accounting policies

Donated goods, facilities and services

Goods donated for resale are included at fair value, being the expected proceeds from sale less the expected costs of sale. If it is practical to assess the fair value at receipt, it is recognised in stock and 'Income from other trading activities'. Upon sale, the value of the stock is charged against 'Income from other trading activities' and the proceeds are recognised as 'Income from other trading activities'. Where it is impractical to fair value the items due to the volume of low value items they are not recognised in the accounts until they are sold. This income is recognised within 'Income from other trading activities'.

Donated fixed assets

Donated fixed assets are measured at fair value unless it is impractical to measure this reliably, in which case the cost of the item to the donor is used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the academy trust's accounting policies.

1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

All resources expended are inclusive of irrecoverable VAT.

Expenditure on raising funds

This includes all expenditure incurred by the academy trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Charitable activities

These are costs incurred on the academy trust's educational operations, including support costs and costs relating to the governance of the academy trust apportioned to charitable activities.

1.5 Tangible fixed assets and depreciation

Assets costing £1,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the balance sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding that require the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the statement of financial activities and carried forward in the balance sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the statement of financial activities so as to reduce the fund over the useful economic life of the related asset on a basis consistent with the academy trust's depreciation policy. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

1 Accounting policies

Depreciation is provided on all tangible fixed assets other than long leasehold land, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Long leasehold buildings50 yearsComputer equipment5 yearsFixtures, fittings & equipment8 yearsMotor vehicles10 years

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

1.6 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the academy trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods of services it must provide.

1.7 Leased assets

Rentals payable under operating leases are charged on a straight line basis over the period of the lease.

1.8 Financial instruments

The academy trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the academy trust and their measurement basis are as follows.

Financial assets

Trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities

Trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost. Taxation and social security are not included in the financial instruments disclosure definition.

Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

1.9 Taxation

The academy trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the academy trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

1.10 Pensions benefits

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes and the assets are held separately from those of the academy trust.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

1 Accounting policies

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a projected unit method. The TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions are recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

1.11 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the academy trust at the discretion of the trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder and include grants from the Education and Skills Funding Agency/Department for Education.

1.12 Agency arrangements

The academy trust acts as an agent in distributing 16-19 bursary funds from ESFA. Payments received from ESFA and subsequent disbursements to students are excluded from the statement of financial activities as the trust does not have control over the charitable application of the funds. The funds received and paid and any balances held are disclosed in note 19.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

2 Critical accounting estimates and areas of judgement

Accounting estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

The academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 18, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 August 2019. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

3 Donations and capital grants

	Unrestricted funds £000	Restricted funds £000	Total 2019 £000	Total 2018 £000
Capital grants	-	79	79	23
Football foundation	-	336	336	-
	-	415	415	23

4 Funding for the academy trust's educational operations

	Unrestricted funds £000	Restricted funds £000	Total 2019 £000	Total 2018 £000
DfE / ESFA grants				
General annual grant (GAG)	-	5,156	5,156	5,157
Other DfE group grants		333	333	262
	-	5,489	5,489	5,419
Other government grants				
Local authority grants	•• •	40	40	67
Total funding	-	5,529	5,529	5,486

The academy trust received £40,000 from the local authority in the year, being £33,000 for HNB funding and £7,000 for pupil premium.

There were no unfulfilled conditions or other contingencies relating to the grants in the year.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

5	Other trading activities					
3	Other trading activities		Unrestricted	Restricted	Total	Total
			funds	funds	2019	2018
			£000	£000	£000	£000
	Hire of facilities		25	-	25	40
	Catering income		180	•	180	188
	Music tuition		10	-	10	11
	School trip income		140	-	140	146
	Other income		36 		36	72 ———
			391	_	391	457
				<u> </u>		
6	Investment income		Unrestricted	Restricted	Total	Total
			funds	funds	2019	2018
			£000	£000	£000	£000
	Short term deposits		2	-	2	2
7	Expenditure					
			Non Pay Exp		Total	Total
		Staff costs	Premises £000	Other £000	2019 £000	2018 £000
		£000	2,000	2000	£000	2000
	Expenditure on raising funds					
	- Direct costs	127	-	120	247	245
	Academy's educational operations					
	- Direct costs	3,956	246	549	4,751	4,795
	- Allocated support costs	628	487 ———	32	1,147	1,302
		4,711	733	701	6,145	6,342
	Net income/(expenditure) for the y	ear include	s:		2019	2018
					£000	£000
	Fees payable to auditor for:					
	- Audit				7	7
	- Audit - Other services				1	4
	- Audit- Other servicesOperating lease rentals				1 18	4 9
	 Audit Other services Operating lease rentals Depreciation of tangible fixed assets 				1 18 273	4 9 281
	- Audit- Other servicesOperating lease rentals				1 18	4 9

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

Charitable activities	Unrestricted funds	Restricted funds	Total 2019	Total 2018
	£000	£000	£000	£000
Direct costs				
Educational operations	166	4,585	4,751	4,795
Support costs				4 000
Educational operations	15 	1,132	1,147	1,302
	181	5,717	5,898	6,097
Analysis of costs			2019	2018
			£000	£000
Direct costs			0.050	4.044
Teaching and educational support staff costs			3,959	4,014
Staff development Depreciation			15 2 4 6	14 253
Technology costs			240 25	203 4 1
Educational supplies and services			346	301
Examination fees			96	118
Other direct costs			64	54
			4,751	4,795
Support costs				
Support staff costs			628	684
Depreciation			27	28
Maintenance of premises and equipment			128	113
Cleaning			141	137
Energy costs			93	95
Rent, rates and other occupancy costs			74	55
Insurance			24	21
Security and transport			4	3
Interest on defined benefit pension scheme			(81)	36
Other support costs			84	110
Governance costs			25 	20
			1,147	1,302

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

Staff costs during the year were:

9	Staff	

S	ta	ff	cos	fe

Stan costs during the year were.	2010	2242
	2019	2018
	£000	£000
Wages and salaries	3,520	3,543
Social security costs	301	323
Pension costs	711	728

	4,532	4,594
Agency staff costs	133	182
Staff restructuring costs	46	42
	4,711	4,818
Staff development and other staff costs	18	14

4,832

42

4,729

Staff restructuring costs comprise:

Total staff expenditure

Redundancy payments	46

Non statutory/non-contractual staff severance payments

Included in staff restructuring costs are non-statutory/non-contractual severance payments totalling £15,000 (2018: £42,000). Individually, the payments were: £15,000.

Staff numbers

The average number of persons employed by the academy trust during the year was as follows:

	2019 Number	2018 Number
Teachers	en	E 7
Administration and support	63 53	57 65
Management	9	9
	125	131

Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2019	2018	
	Number	Number	
£60,001 - £70,000	3	2	
£70,001 - £80,000	-	1	
£80,001 - £90,000	1	*	
£90,001 - £100,000	-	1	

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

9 Staff

Key management personnel

The key management personnel of the academy trust comprise the trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the academy trust was £560,000 (2018: £668,000).

10 Trustees' remuneration and expenses

The principal and other staff trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff members under their contracts of employment, and not in respect of their services as trustees.

The value of trustees' remuneration and other benefits was as follows:

M Bryan (principal and trustee)

Remuneration £80,001 - £85,000 (2018: £75,001 - £80,000)

Employers pension contribution paid £10,001 - £15,000 (2018: £10,001 - £15,000)

J Wilson (staff trustee - resigned 1 March 19)

Remuneration £20.001 - £25.000 (2018: £40.001 - £45.000)

Employer pension contribution paid £1 - £5,000 (2018: £5,001 - £10,000)

C Walsh (staff trustee - appointed 1 May 19)

Remuneration £15,001 - £20,000 (2018: £n/a)

Employer pension contribution paid £1 - £5,000 (2018: £n/a)

During the year ended 31 August 2019, no expenses were reimbursed to trustees (2018: £nil).

11 Trustees and officers insurance

The academy trust has opted into the Department for Education's Risk Protection Arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy trust business, and provides cover up to £10,000,000. It is not possible to quantify the trustees and officers indemnity element from the overall cost of the RPA scheme.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

12	Tangible fixed assets					
	· ·	Long leasehold buildings	Computer equipment	Fixtures, fittings & equipment	Motor vehicles	Total
		£000	£000	£000	£000	£000
	Cost					
	At 1 September 2018 Additions	9,997 405	812 58	428 25	37	11,274 488
	At 31 August 2019	10,402	870	453	37	11,762
	Depreciation					
	At 1 September 2018	546	661	269	22	1,498
	Charge for the year	173	76	21	3	273
	At 31 August 2019	719	737	290	25	1,771
	Net book value					
	At 31 August 2019	9,683	133	163	12	9,991
	At 31 August 2018	9,451	151	159	15	9,776
	The net book value of land and building	s comprises	:		2019 £000	2018 £000
	Long leaseholds (over 50 years)				9,683	9,451
13	Debtors				2019 £000	2018 £000
	Trade debtors				15	-
	Other debtors				33	46
	Prepayments and accrued income				96	71
					144	117
14	Creditors: amounts falling due within or	ne year			2019 £000	2018 £000
	Trade creditors				123	45
	Other taxation and social security				86	89
	Other creditors				18	16
	Accruals and deferred income				93	120
					320	270

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

15	Deferred income	2019	2018
		£000	£000
	Deferred income is included within:		
	Creditors due within one year	38	45
	Deferred income at 1 September 2018	45	55
	Released from previous years	(45)	(55)
	Resources deferred in the year	38	45
			
	Deferred income at 31 August 2019	38	45
			,

At 31 August 2019 the academy trust was holding funds received in advance for the following purposes:

Grants received in advance of £33,000 (2018: £36,000)

Charges made in advance of £5,000 (2018: £9,000).

16 Funds

·	Balance at 1 September 2018 £000	Income £000	Expenditure £000	Gains, losses and transfers £000	Balance at 31 August 2019 £000
Restricted general funds					
General Annual Grant (GAG)	_	5,156	(5,019)	(73)	64
Other DfE / ESFA grants	-	333	(333)	•	•
Other government grants	_	40	(40)	-	-
Other restricted funds	18	-	•	-	18
Pension reserve	(1,130)		(52)	(747)	(1,929)
	(1,112)	5,529	(5,444)	(820)	(1,847)
Restricted fixed asset funds					
Inherited on conversion	8,963	_	(154)	-	8,809
DfE group capital grants	361	79	(16)	-	424
Capital expenditure from GAG Private sector capital	452	-	(103)	73	422
sponsorship	-	336	-	-	336
	9,776	415	(273)	73	9,991
Total restricted funds	8,664	5,944	(5,717)	(747)	8,144
Unrestricted funds					
General funds	216	393	(428)	-	181
Total funds	8,880	6,337	(6,145)	(747)	8,325

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

16 Funds

The specific purposes for which the funds are to be applied are as follows:

Restricted general funds are those resources that have been designated restricted by the grant provider in meeting the objects of the academy and are restricted to both the day to day running of the academy and capital expenditure. Other restricted funds are those monies collected from and/or on behalf of pupil events and activities and are ring-fenced as such.

Restricted fixed asset funds are those funds relating to the long term assets of the academy used in delivering the objects of the academy.

Unrestricted funds are funds which the board of trustees may use in the pursuance of the academy's objects and are expendable at the discretion of the trustees.

The transfer from restricted general fund and unrestricted fund to restricted fixed asset fund is to meet the cost of fixed asset additions for which there was no specific capital funding in the year.

Under the funding agreement with the Secretary of State, the academy trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2019.

Comparative information in respect of the preceding period is as follows:

	Balance at 1 September 2017 £000	Income £000	Expenditure £000	Gains, losses and transfers £000	Balance at 31 August 2018 £000
Restricted general funds					
General Annual Grant (GAG)	•	5,157	(5,123)	(34)	-
Other DfE / ESFA grants	-	262	(262)	-	-
Other government grants	-	67	(67)	-	-
Other restricted funds	18	-	-	-	18
Pension reserve	(1,393)		(189)	452 ———	(1,130)
	(1,375)	5,486	(5,6 4 1)	418	(1,112)
Restricted fixed asset funds					
Transfer on conversion	9,117	-	(154)	-	8,963
DfE group capital grants	357	23	(19)	_	361
Capital expenditure from GAG	471 ——		(108)	 	452 ——
	9,945	23	(281)	89	9,776
Total restricted funds	8,570	5,509	(5,922)	507	8,664
Unrestricted funds					
General funds	232	459	<u>(420)</u>	(55)	216
Total funds	8,802	5,968	(6,342)	452	8,880

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

17	Analysis of net assets between funds				
		Unrestricted	Rest	tricted funds:	Total
		Funds	General	Fixed asset	Funds
		£000	£000	£000	£000
	Fund balances at 31 August 2019 are represented by:				
	Tangible fixed assets	-	_	9,991	9,991
	Current assets	181	402	-	583
	Creditors falling due within one year		(320)	_	(320)
	Defined benefit pension liability	•	(1,929)	-	(1,929)
	Total net assets	181	(1,847)	9,991	8,325
		Unrestricted	Rest	tricted funds:	Total
		Funds	General	Fixed asset	Funds
		£000	£000	£000	£000
	Fund balances at 31 August 2018 are represented by:				
	Tangible fixed assets	-	-	9,776	9,776
	Current assets	216	288	· -	504
	Creditors falling due within one year	_	(270)	_	(270)
	Defined benefit pension liability		(1,130)	-	(1,130)
	Total net assets	216	(1,112)	9,776	8,880
				·	·

18 Pension and similar obligations

The academy trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Cheshire West and Chester Council. Both are multi-employer defined benefit schemes.

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest actuarial valuation of the TPS related to the period ended 31 March 2012, and that of the LGPS related to the period ended 31 March 2016.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

Teachers' Pension Scheme

Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies and, from 1 January 2007, automatic for teachers in part-time employment following appointment or a change of contract, although they are able to opt out.

The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis - these contributions along with those made by employers are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

18 Pension and similar obligations

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2012 and in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014. The valuation report was published by the Department for Education on 9 June 2014.

The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 16.48% of pensionable pay (including a 0.08% employer administration charge)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £191,500 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £176,600 million giving a notional past service deficit of £14,900 million
- an employer cost cap of 10.9% of pensionable pay will be applied to future valuations
- the assumed real rate of return is 3.0% in excess of prices and 2% in excess of earnings. The rate of real
 earnings growth is assumed to be 2.75%. The assumed nominal rate of return is 5.06%

The TPS valuation for 2012 determined an employer rate of 16.4%, which was payable from September 2015. The next valuation of the TPS is currently underway based on April 2016 data, whereupon the employer contribution rate is expected to be reassessed and will be payable from 1 September 2019.

The employer's pension costs paid to the TPS in the period amounted to £409,000 (2018: £302,000).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The academy trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy trust has set out above the information available on the scheme.

Local Government Pension Scheme

The LGPS is a funded defined-benefit scheme, with the assets held in separate trustee-administered funds. The total contributions are as noted below. The agreed contribution rates for future years are 22.1% for employers and 5.5 - 8.5% for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

Total contributions made	2019	2018
	£000	£000
Employer's contributions	181	165
Employees' contributions	53	50
Total contributions	234	215
	<u> </u>	

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

18 Pension and similar obligations		
Principal actuarial assumptions	2019	2018
	%	%
Rate of increase in salaries	2.6	2.6
Rate of increase for pensions in payment/inflation	2.3	2.3
Discount rate for scheme liabilities	1.9	2.8
	·····	
The current mortality assumptions include sufficient allowance for future impassumed life expectations on retirement age 65 are:	rovements in mortality	rates. The
	2019	2018
	2019 Years	2018 Years
Retiring today		
Retiring today - Males	_ · · · ·	
-	Years	Years
- Males	Years 21.2	Years
- Males - Females	Years 21.2	Years

The sensitivities regarding the principal assumptions used to measure the scheme liabilities are set out below:

Change in assumptions at 31 August 2019	Approximate % increase to employer liability		Approximate etary amount £000
0.5% decrease in real discount rate	14%		710
0.5% increase in the salary increase rate	3%		173
0.5% increase in the pension increase rate	10%		
The academy trust's share of the assets in the	e scheme	2019 Faîr value £000	2018 Fair value £000
Equities		1,403	1,333
Bonds		1,534	1,194
Cash		65	28
Property		261	222
Total market value of assets		3,263	2,777
		-	

The actual return on scheme assets was £276,000 (2018: £94,000).

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

18	Pension and similar obligations		
	Amount recognised in the Statement of Financial Activities	2019 £000	2018 £000
	Current service cost	298	318
	Past service cost	16	-
	Interest income	(195)	(65)
	Interest cost	114	101
	Total operating charge	233	354
	Changes in the present value of defined benefit obligations	2019 £000	2018 £000
	At 1 September 2018	3,907	3,882
	Current service cost	298	318
	Interest cost	114	101
	Employee contributions	53	50
	Actuarial loss/(gain)	828	(423)
	Benefits paid	(24)	(21)
	Past service cost	16 	
	At 31 August 2019	5,192	3,907
	Changes in the fair value of the academy trust's share of scheme assets		
		2019 £000	2018 £000
	At 1 September 2018	2,777	2,489
	Interest income	195	65
	Actuarial gain	81	29
	Employer contributions	181	165
	Employee contributions	53	50
	Benefits paid	(24) ———	(21)
	At 31 August 2019	3,263	2,777

19 Agency arrangements

The academy trust distributes 16-19 bursary funds to students as an agent for ESFA. In the accounting period ending 31 August 2019, the trust received £18,000 (2018: £19,000) and distributed £16,000 (2019: £19,000) from the fund. An amount of £18,000 relating to this year and previous years is included in other creditors with respect to undistributed funds that are repayable to ESFA.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

	2019	2018
	£000	£000
Net income/(expenditure) for the reporting period (as per the statement of		
financial activities)	192	(374)
Adjusted for:		
Capital grants from DfE and other capital income	(415)	(23)
Investment income receivable	(2)	(2)
Defined benefit pension costs less contributions payable	133	153
Defined benefit pension scheme finance (income)/cost	(81)	36
Depreciation of tangible fixed assets	273	281
(Increase) in debtors	(27)	(51)
Increase in creditors	50	20
Net cash provided by operating activities	123	40

21 Commitments under operating leases

At 31 August 2019 the total of the academy trust's future minimum lease payments under non-cancellable operating leases was:

	2019	2018
	£000	£000
Amounts due within one year	14	18
Amounts due in two and five years	-	14
	14	32
	X	

22 Related party transactions

Owing to the nature of the academy trust and the composition of the board of trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustees have an interest. All transactions involving such organisations are conducted in accordance with the requirements of the AFH, including notifying the ESFA of all transactions made on or after 1 April 2019 and obtaining their approval where required, and with the academy trust's financial regulations and normal procurement procedures relating to connected and related party transactions. The following related party transactions took place in the financial period.

LiveWire CIC is the community interest company that runs libraries and leisure centres on behalf of Warrington Borough Council. P Taylor is a trustee at the academy and a board member of LiveWire CIC. During the year, Birchwood Community Academy Trust paid £7,000 (2018: £10,000) in relation to facility costs of the Sports Hall which is part of a building shared with Live Wire and received £15,000 (2018: £13,000) towards the facility costs of the library. £15,000 (2018: £nil) was owed to the academy trust at the year end.

In entering into these transactions, the academy trust has complied with the requirements of the Academies Financial Handbook 2018.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2019

22 Related party transactions

C Burrows, a trustee, has family members employed by the academy. C Burrows, son of C Burrows, is employed by the academy as head of college and head of PE department, H Burrows, daughter-in-law of C Burrows, is employed by the academy as teacher of PE and C Burrows, spouse of C Burrows, is employed the academy as high level teaching assistant.

Their appointments were made in open competition and C Burrows was not involved in the decision making process regarding their appointments. C Burrows, H Burrows and C Burrows are paid within the normal pay scale for their roles and receive no special treatment as a result of their relationship to a trustee.

23 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he or she ceases to be a member.